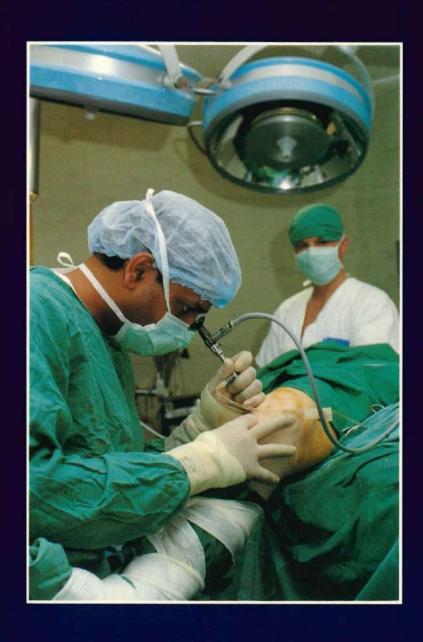






Warrnambool & District Base Hospital

134th ANNUAL REPORT 1987 - 88



### WARRNAMBOOL & DISTRICT BASE HOSPITAL



- (i) To provide health care to all members of the community whether as inpatients, outpatients or domiciliary patients, achieving the highest standards of patient care and community health;
- (ii) To organise and provide regional services in conformity with the State Government Programme for Regionalisation of Health Services;
- (iii) To organise and utilize appropriate physical and personnel resources, knowledge and technologies available to:

  (a) promote health;
  - (b) be responsive to the community's needs;
  - (c) prevent, treat and alleviate disease, suffering, disability and injury.
- (iv) To foster continuing improvement in standards and development of the individual through education, research and training in all appropriate health disciplines;
- (v) To undertake and to provide facilities for the clinical experience and education of medical, nursing and other health personnel in training.



### 134th ANNUAL REPORT 1987/88

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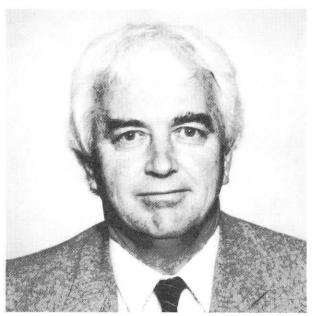
### ON OUR COVER

As a sub-regional referral centre, the hospital provides a comprehensive range of services. The cover illustrates (from top left) CT scanning, an advanced diagnostic technique which provides high-resolution X-ray images;

Nursing staff provide both general and specialised services to inpatients, outpatients and domiciliary patients;

Pathology undertakes an extensive range of diagnostic tests, with rigid quality control measures;

Specialist Orthopaedic surgery now complements the broad range of general surgical services provided.



Mr. S. Carroll, President.

### 134th ANNUAL REPORT

TO THE LIFE GOVERNORS AND CONTRIBUTORS, LADIES AND GENTLEMEN.

On behalf of the Board of Management, I present the 134th Annual Report of the Warrnambool and District Base Hospital, its nursing home annexe Corio House, and the Central Linen Service for the year ended 30th June. 1988.

The year under review has been particularly interesting and eventful with the signing of our first Health Service Agreement and commencement of new Specialist Services. We have experienced continuing frustration with the slow progress of our major Rehabilitation and Redevelopment Project and it was with mixed feelings that we experienced the final phasing out of Registered Nurse Training from the School of Nursing. These activities are explained in more detail later in this annual report.

Unlike previous years, this year has been relatively free of industrial unrest and staff have been able to settle back into a productive work routine with excellent results. As with previous years, the lack of real growth in Government funding of operational activities and capital development has continued to be a major hindrance to the pursuit of our stated Health Service goals.

### **HEALTH SERVICE AGREEMENT**

Our first Health Service Agreement negotiated with the Government for the 1987/88 financial year was based on limited resources with no funding for growth. Service activity targets were set at slightly lower levels than the levels achieved in the previous year due to the impact of budget cuts totalling \$145,800 and due to short funding of inflationary factors.

It is therefore pleasing to report that all major activity targets were exceeded and that there has been significant growth in the level of service delivery notwithstanding funding cuts. Increased levels of service with reduced resources is indicative of increased productivity, however it should be noted that along with this increased productivity standards of physical resources and patient care continue to be improved. Quality assurance programmes continue to be actively pursued throughout the Hospital and medical equipment is constantly updated in accordance with advances in medical technology.

In addition to productivity goals, specific service goals established in the Health Service Agreement were also achieved including:

- Formulation of a multi-disciplinary Ethics Committee, to provide advice on ethical matters;
- Establishment of additional acute services, including Orthopaedics, Urology, Oral Surgery and a full-time Specialist Alcohol and Drug Dependancy Service;
- Extension of the Geriatric Assessment Team to encompass Portland and Hamilton;
- Increased levels of same day Endoscopy and Day Surgery;
- Increased availability of acute beds for additional patients due to reduced average length of stay;
- Promotion and encouragement of continuing post graduate nurse education;
- Development of the Health Promotion role of the Hospital;
- Development of a co-ordinated Hospital-based medical education programme:
- Improvement of the safety and security aspects of the hospital work environment for patients and staff;
- Improved information systems.

These achievements are explained in more detail in other sections of this Annual Report.



Regional Director Mr. Tony Ryan with Hospital President Mr. Stan Carroll, after the signing of the 1987-88 Health Service Agreement.

### **BUILDING AND DEVELOPMENT**

The major component of our building programme is the Rehabilitation and Redevelopment project, but the project is now vastly different from that which was originally envisaged. Early in 1987 we were hopeful of obtaining funding for a major building project which would include a new ward block, paramedical block and medical records department, the cost of this project to be \$6.5 million. However, in February 1988 the Regional Director advised that this project was unlikely to proceed and that we should consider a reduced project with a total end cost of \$4 million.

After further discussions with the Health Department Regional Office and then with the Minister for Health, this \$4 million project was divided into two stages.

### STAGE 1

Stage 1 involves the building of a 12 bed ward block, joined to the north end of Ward 8. This ward block will consist of two four bed wards and four single bed wards, together with a day room, bathrooms and nurse station. Patients currently in Ward 9 will be accommodated in this 12 bed ward block. Construction of this ward requires that part of the Rehabilitation Unit currently used by the Occupational Therapists, Podiatrists and Welfare Officer be demolished, with these staff being accommodated in a portable building situated on the tennis court. The portable building will be linked to the Rehabilitation Unit and have air-conditioning in all patient care areas. It will offer vastly improved conditions to patients and staff. Similarly, the proposed 12 bed ward will provide much more satisfactory accommodation to those patients in Ward 9.

The cost of Stage 1 will be in excess of the \$250,000 which will be provided by Health Department Victoria with the remainder being funded by the Hospital.

Tenders have been let for Stage 1 and building work started on July 13th, 1988.



The present rehabilitation ward will close on completion of a combined rehabilitation/assessment ward with improved facilities for patients and staff.

### STAGE 2

Stage 2 involves further work to a total end cost (including the cost of stage 1) of \$4 million. This stage would call for the demolition of Ward 9, the Community Services block, Audio Visual building and the disused Boiler House. New work would consist of a paramedical block and the upgrading of Ward 8. It is unlikely that a medical records building could be built under this scheme. The funding for Stage 2 is, however, uncertain. We have been advised that it "might be considered", after the State budget is brought down in August, 1988.

After at least 8 years of discussions, negotiations, feasibility studies and plans we are finally starting some building works, but these do not address many of the problems patients and staff are currently facing.

The Board of Management is anxiously awaiting approval and funding of Stage 2 of the Rehabilitation and Redevelopment project.

### CAPITAL EQUIPMENT -HOSPITAL FUNDED

The Board of Management, House and Works Committee and the Finance Committee provide considerable expert input into ensuring that limited capital funds are rationed and expended in accordance with hospital-wide priorities and in accordance with sound business practice.

Some of the major items authorised for puchase during 1987/88 were:

MEDICAL RECORDS — Olivetti EV260 Compactus Mobile Storage System WARDS —	\$ 4,505 14,325
3 Wheelchairs 4 Grasby Respiration Monitors 2 Bedpan Sanitizers 12 Holland Blinds Ultrasonic Doppler Curtaining for Sitting Rooms Exchange Trolleys Lanco Boiling Water Units	2,405 5,435 12,000 1,801 2,030 1,897 10,650 3,956
CATERING — Computer Equipment Boiling Water Unit Hobart A200 Mixer	4,600 606 3,290
PALLIATIVE CARE UNIT — Beds and Accessories	1,297
ENGINEERING — Panel Saw Computer Software	11,000 5,250
ADMINISTRATION — Computer Equipment	11,250
ACCIDENT AND EMERGENCY — Imed Pump Patient Trolley Examination Light	1,608 2,870 3,139
PHYSIOTHERAPY — Selectra Tens Machine Intermittent Compression Unit Furnishings	1,088 705 2,691
PODIATRY — Autoclave Patient Chair	2,017 7,345
SUPPLY — Walkie Reach Truck Facsimile Machine	18,250 2,550
DOMESTIC — Tile Multi-Storey Stairway Cleaning Equipment	13,864 2,985

TOTAL	\$297,947
CORIO HOUSE — Pan Sanitizer	6,571
PATHOLOGY — Computer Equipment	40,556
CENTRAL LINEN SERVICE — Milnor Washer Extractor	85,911
MEDICAL ADMINISTRATION — Photocopier	9,500

## ITEMS FUNDED FROM SPECIAL PURPOSES MEDICAL FUND

The Special Purposes Fund (Pathology) Sub-Committee under the Chairmanship of Pathologist, Dr. Eric Pihl, provided funding for the following items of equipment:

ENDOSCOPY UNIT — Colonoscope	\$ 17,600
ADMINISTRATION — Computer Equipment	2,650
THEATRE — Printer - Blood Pressure Machine Choledochoscope Cystoscope	2,504 9,808 5,047
PATHOLOGY — Analyser 4 Complete Centrifuges Print Spooler Microcomputer Air-conditioning Centrifuge Replacements Strip Reader Blood Bank Refrigerator	12,900 17,888 2,400 2,295 8,630 2,660 1,950 4,310
CLINICAL CARDIOLOGY — E.C.G. Machine & Treadmill Instrument Trolleys	19,218 884
INTENSIVE CARE UNIT — Pulse Oximeter 2 Syringe Pumps External Pulse Generator	8,506 5,540 1,900
PHYSIOTHERAPY — Stryker CPM	3,500
WARDS — Vital Signs Monitor Cardiac Monitor Defibrillator 2 Syringe Pumps	5,820 7,144 5,540
ACCIDENT AND EMERGENCY — Computer Equipment	660
TOTAL	\$149,354

### CAPITAL EQUIPMENT -GOVERNMENT FUNDED

We received Government funds for the following capital items:

Hivac Sterilizer	70,000
Endoscopy Unit	56,000
Computer Equipment	50,000
TOTAL	\$176,000



### MINOR WORKS -GOVERNMENT ASSISTED

We received a Minor Works grant of \$124,000 which was allocated towards meeting the cost of the following projects:

Relocation of Switchboard	
and renovation of general Administration offices	40,000
Renovation of brickwork -	
Nurses Home	76,000
Renovations Wards 8 and 3 Resurface Courtyard and Front	43,000
Entrance Area.	30,000
TOTAL	\$189,000

### FINANCE

Operating results for the Hospital indicate a budget deficit for the year. Deficits were also recorded in the accounts of the Central Linen Service and Corio House.

### BASE HOSPITAL

Cook Doosinto	φ 10 202 675
Cash Receipts Cash Payments	19,298,675 20,243,723
Cash Deficit	945,048
Less Outstanding Government Grants	711,031
Budget Deficit	234,017

<sup>\*</sup> Subject to further negotiation.

The major factor contributing to the budget overrun is the cost effects of an increase in patients treated of 11.33%. In particular, the number of no charge public patient days increased by 14.89% forcing up the cost of hospital payments to the Visiting Medical Staff who provide services to these patients.

Under State Government policy we are not permitted to limit access to public patients and it is our understanding that we will not be financially disadvantaged by this policy. We are therefore confident that the overrun will be funded.

### **CENTRAL LINEN SERVICE**

	Φ
Expenditure	1,031,000
Income	989,426
Deficit	41,574

In recent years hospitals in our area including the Warrnambool and District Base Hospital have experienced significant budget cuts and less than full funding of inflationary factors. This has led to strict economies relative to the usage of linen. The resulting downturn in demand for linen left our Linen Service with a problem of falling productivity relative to staffing levels and a consequent cash deficit this year of \$41,574.

In an effort to improve productivity, a major update of plant and equipment was commenced in 1986/87 and completed in June, 1988. The new technology has enabled release of several staff to transfer to departments within the Hospital and allowed others to take early retirement. The productivity of the laundry is now equal with the State average for Victorian Public Hospital Laundries and we predict a rapid improvement in profitability.

### **CORIO HOUSE**

	\$
Cash Receipts	1,201,827
Cash Payments	1,236,816
Deficit	34.989

Self funded public Nursing Homes throughout the State are experiencing financial difficulties due to the failure of the Government to increase the level of the per patient subsidy in line with inflationary factors. The Victorian Hospitals Association is making strong representations to Government on our behalf to obtain financial relief.

### **RE-ALLOCATION**

For some time the Board of Management of the hospital has been concerned about a proposal for a reallocation of funds based on a primarily per capita formula.

This would have had the effect of a substantial reduction in funds available to this hospital over the ensuing years. It was naturally a matter of great concern to the Board and the Administration to have this proposal being seriously entertained by the Health Department and the Regional Office.

It is pleasing to note that as a result of a detailed analysis of the proposal exposing its limitations compiled by the management of this hospital, that the Regional Director has recently advised that the proposal will not now be put into effect.

### **LIFE GOVERNORS**

Life Governors appointed during the year in recognition of their meritorious service to the hospital were:

	100 to the mospital more.
Mrs. Joan Askew,	Mrs. Laurel Langdon,
Mrs. Lillian Cameron,	Mr. Ron Sproles,
Mrs. Isobel Jones,	Mrs. Robbie Taylor.

### **STATISTICS**

There is an extensive array of statistical information later in this report, however it is appropriate to highlight the major trends.

### **INPATIENTS**

	1984/85	1985/86	1986/87	1987/88
Inpatients Treated	6,243	6,863	6,980	7,570
Average Length of Stay	8.2 days	6.8 days	6.44 days	5.66 days

Length of stay has reduced dramatically in recent years. More efficient utilization of beds and resources is demonstrated by the increase in number of patients treated over a four year period. The increased throughput has occurred in acute medical, surgical and endoscopic service areas reflecting Board policy to develop shorter stay acute and rehabilitation services and reduce nursing home type occupancy as opportunities present.

### NON-INPATIENT SERVICES

	1985/86	1986/87	1987/8
Total Outpatients Domiciliary Nursing	91,905 19,845	96,597 19,941	100,686 24,65
Pathology Tests	97,163	107,268	119,99

The increase in total outpatients in 1987/88 occurred mainly in the Accident and Emergency Department and in the Rehabilitation Unit Outpatients.

The increase of 24% in District Nursing attendances in two years is significant and we are appreciative of the efforts of departmental supervisor Mrs. Maureen Stevens and her hardworking district nurses who have achieved this result without additional staffing. The work of the Domiciliary Nursing Service in caring for elderly patients in their homes and caring for inpatients following discharge is important to our policy of reduced length of inpatient stay.

Pathology Department throughput has also increased 24% over a two year period reflecting the energy of Dr. Eric Pihl, Pathologist, Mr. Geoff O'Brien, Laboratory Manager and the laboratory staff who strive to maintain high standards of equipment and expertise.



Registered Nurse Karen Barton attends a patient in the Hospital's Critical Care Unit

### **FUND RAISING**

We again acknowledge the support of our Auxiliaries, our local radio station 3YB and all contributors.

Total funds raised this year were \$128,737 including bequests of \$33,705.

For Corio House, the total raised was \$41,141 including a bequest of \$38,715 and \$2,066 raised by the Corio Staff Auxiliary.

The Hospital has five hard working fundraising Auxiliaries, these are:

Nullawarre/Mepunga/Nirranda Auxiliary; Woolsthorpe Ladies Auxiliary; Senior Ladies Auxiliary; Junior Ladies Auxiliary; Staff Auxiliary.

The Auxiliaries are to be congratulated for raising a total of \$33,500 this year.

The Past Trainees Association, the Volunteer Auxiliary and the Red Cross Library are also very supportive of this Hospital in many ways.

Mr. Tim Buckley again co-ordinated volunteers to collect from the business sector, raising the sum of \$1,700.

The various fund raising activities culminated in the 3YB Annual Appeal which comprised several weeks lead up publicity and a final appeal day on Sunday, 19th June, 1988. Our staff members, Mr. Trevor McKenzie and Mr. Robert Moore liaised closely with the staff of 3YB to produce a well co-ordinated public acknowledgement of community support for the Hospital. We appreciate the efforts of the Management and Staff of 3YB, our staff and Board members in ensuring the success of the Appeal.

# ASSOCIATED HOSPITALS MANAGEMENT

The system of having a single separately appointed Manager for the associated institutions has been operating very successfully for a period of two years.

Associated Hospitals Manager, Mr. Peter Eldridge, is kept busy administering the affairs of:

Koroit & District Memorial Hospital; The Mortlake District Hospital; Timboon and District Hospital; Timboon and District Community Health Centre; Corio House, Warrnambool.

The Mortlake District Hospital and Koroit and District Memorial Hospital entered into Health Service Agreements for the first time this year.

Koroit and District Memorial Hospital has made application to the Department of Community Services for conversion of 21 existing beds to Nursing Home beds to be funded under Commonwealth Government per capita subsidy.

All Hospitals have had significant upgrades under capital or minor works programmes.

### THE EDUCATION CENTRE

Previously titled the School of Nursing, the Education Centre has undergone a major role change with the transfer of General Nurse Education to the Warrnambool Institute of Advanced Education. The final seventeen students completed their clinical programme in August, 1988. The Hospital continues to provide its facilities to Institute nursing students on clinical placement and a close liaison exists between the Hospital and the nursing faculty of the Institute.

The Education Centre is expanding its role in the provision of post graduate inservice and refresher courses for nursing staff, as well as continuing the State Enrolled Nurse preliminary training courses and education programme.

### **STAFF**

Changes have occurred in key positions in each division during the year.

Miss Lois Lindsay, Deputy Director of Nursing resigned in May, 1988, and Mrs. M. Stuchbery was appointed Acting Deputy Director of Nursing, with Mrs. C. Wirtanen appointed as Acting Assistant Director of Nursing (Personnel).

Miss J. Chandler (Co-ordinator, State Enrolled Nurse Programme) was seconded by the Melbourne School for Enrolled Nurses for twelve months from October 26th, 1987, to rewrite the text "Nursing Care: Theory and Practice".

Mr. Bill Vaughan, Deputy Chief Executive Officer resigned late in June, as did Mr. Frank Kelly, Food Services Manager, who has been replaced by Mr. David Church.



Mr. Andrew Rowe, recently appointed Director of Administrative Services.

A new executive position has been created, being that of Director of Administrative Services to which Mr. Andrew Rowe has been appointed. He joined the hospital staff on the 6th June, 1988. Upon our Chief Executive Officer, Peter McGregor taking long service leave on 21st June, Andrew assumed the role of Acting Chief Executive Officer. This was obviously a big task, particulary for such a recent appointee. He has carried out his responsibilities in an excellent manner and I convey the thanks of the Board to him.

Central Linen Service Manager Mr. Paul Robinson resigned in November, 1987 and was replaced by Mr. Terry Stacey.

Further details of staff changes can be found in Divisional Reports. We congratulate all new appointees and thank those staff who have left for their loyal service.



Mr. Peter McGregor, Chief Executive Officer,

### **MEDICAL STAFF**

The Board of Management records its appreciation of the professional services of the salaried, sessional and visiting medical staff.

Changes and developments in medical services are detailed in the report of the Director of Medical Services.

### **BOARD OF MANAGEMENT**

It has been a very busy year again for Board Members. I extend my thanks to all members, particularly sub-committee chairpersons. In that regard, I wish to draw attention to the great contribution despite considerable frustration of John Wilson to the Rehabilitation and Redevelopment Project. I also wish to thank Barbara Piesse for her efforts in relation to the establishment of the Ethics Committee.

I wish to thank the members of the Finance Committee for their substantial contribution of time and energy to the complicated processes involved in managing the financing of our institutions.

The casual vacancy created last year through the resignation of Mr. David Chittick was filled by Ms. Elizabeth Lindsay.

The year has also seen the retirement from the Board of Mrs. Eileen Savery. Mrs. Savery's term on the Board was relatively brief due to pressure of other

commitments. However, her contribution was a valued one.

In addition four permanent positions were advertised due to the effluxion of time and retiring members Mrs. D. Clanchy, Mr. F. Lodge, Dr. K. Nunn and Mr. J. Wilson were all re-appointed.

The Chairman of the Medical Staff Group continues to attend Board of Management meetings in an advisory capacity. Dr. Ian Pettigrew's term has ended and his contribution was very valuable.

### CONCLUSION

Frustrated as we are by lack of progress in some areas, I consider that the year has been one of major achievement with cost efficient growth in existing services, achievement of service goals and the establishment of several new key specialities. A solid basis now exists to consolidate and further develop our role as a major sub-regional referral centre.

I take this opportunity to thank the Board members, staff, auxiliaries and all who have participated in the achievement of our goals. In particular, I thank our Executive Staff, Mr. Peter McGregor, Chief Executive Officer, Miss Kate Taylor, Director of Nursing and Dr. Ian Carson, Director of Medical Services.

S. CARROLL President.



Cardiac Rehabilitation Nurse Anne Williams takes a post-exercise E.C.G. to examine the heart function of patient Mark Kerr.

### OFFICER BEARERS

### **BOARD OF MANAGEMENT**

President: MR. S. CARROLL, L.L.B.

Senior Vice-President: MR. J.E. WILSON, F.R.M.I.T., Dip. Arch., A.R.A.I.A.

Junior Vice-President: DR. K.D. NUNN, L.D.S., B.D.Sc.

Treasurer:

MR. E.R. NORTHEAST, D.D.A., A.A.S.A., A.A.I.V.

MRS, D. CLANCHY, A.L.A.A. MR. J. CLARK, A. Dip. Public Admin. R.M.I.T., M.A.C.S. DR. G.G. IRVINE, M.B., B.S., D.(Obst.), R.C.O.G. MS. E. LINDSAY MR. F.G. LODGE, B.C.E., C.E., M.I.E. (Aust.). BARBARA PIESSE, L.L.B. MR. J. SAMON, F.A.S.A. C.P.A., A.C.I.S. DR. R.R. SOBEY, M.B., B.S., F.R.A.C.P.

### **EXECUTIVE STAFF**

Chief Executive Officer: Mr. P.G. McGREGOR, B.H.A. (U.N.S.W.), F.H.A., A.F.A.I.M., C.H.A.

Director of Medical Services: DR. I. CARSON, M.B., Ch.B., L.H.A.

Director of Nursing: MISS. K. TAYLOR, R.N., R.M., Cert. Inf. Diseases, Dip. Nursing Admin., F.C.N.A.

Director of Administrative Services: MR. A.R. ROWE, B.H.A. (U.N.S.W.), A.H.A. (Prov.), C.H.A. (Commenced 6th June, 1988).

COFFEY, HUNT & CO., Chartered Accountants.

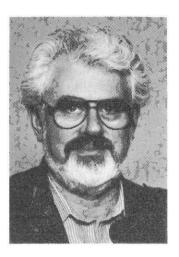
Solicitors: MACKAY, TAYLOR & CO.

Architects: BATES, SMART & McCUTCHEON PTY. LTD.

AUSTRALIAN AND NEW ZEALAND BANKING GROUP LTD.



President: MR. S. CARROLL, L.L.B. Solicitor. Appointed to the Board July, 1977. Chairperson of Patient Care Committee, Member Joint Committee of Management (Rehabilitation Development), Medical Appointments Advisory Committee. Ex officio all sub-committees.



Senior Vice-President: MR. J.E. WILSON, F.R.M.I.T.. Dip. Arch., A.R.A.I.A. Architect. Appointed to the Board January Chairperson Joint Committee of Management (Rehabilitation Development), House & Works, Staff Committees, Member: Finance, Medical Appointments Advisory Committees.



DR. G.G. IRVINE, M.B., B.S., D. (Obst.), R.C.O.G. General Practitioner. Appointed to the Board May, 1988. Member: Education and Patient Care Committees.



MS. E. LINDSAY. Industry Consultant. Appointed to the Board October, Member: House & Works Com-



Junior Vice-President: DR. K.D. NUNN, L.D.S., B.D.Sc. Dentist. Appointed to the Board January, 1982 Member: Finance, House & Works, Medical Appointments Advisory, 1974.

Patient Care Committees.



A.A.S.A., A.A.I.V. Consultant Valuer and Estate Agent. Appointed to the Board September, Member: House & Works, Staff 1983. Chairperson Finance Committee.

Treasurer:



MR. E.R. NORTHEAST, D.D.A., MRS. D. CLANCHY, A.L.A.A. Librarian. Appointed to the Board October 1984. Committees.



Computer Manager. Appointed to the Board September, Chairperson: Pharmaceutical Ad-

MR. J. CLARK, A. Dip. Public Ad-

min. R.M.I.T., M.A.C.S.

visory Committee, Member: Finance Committee.



MR. F.G. LODGE, B.C.E., C.E., BARBARA PIESSE, L.L.B. M.I.E. (Aust.) Retired Civil Engineer. Appointed to the Board July, 1977. Member: Medical Appointments Advisory Committee, Joint Committee of Management (Rehabilitation Development).



Lecturer in Law Appointed to the Board September, Chairperson: Education and Multidisciplinary Ethics Commit-

Committees.



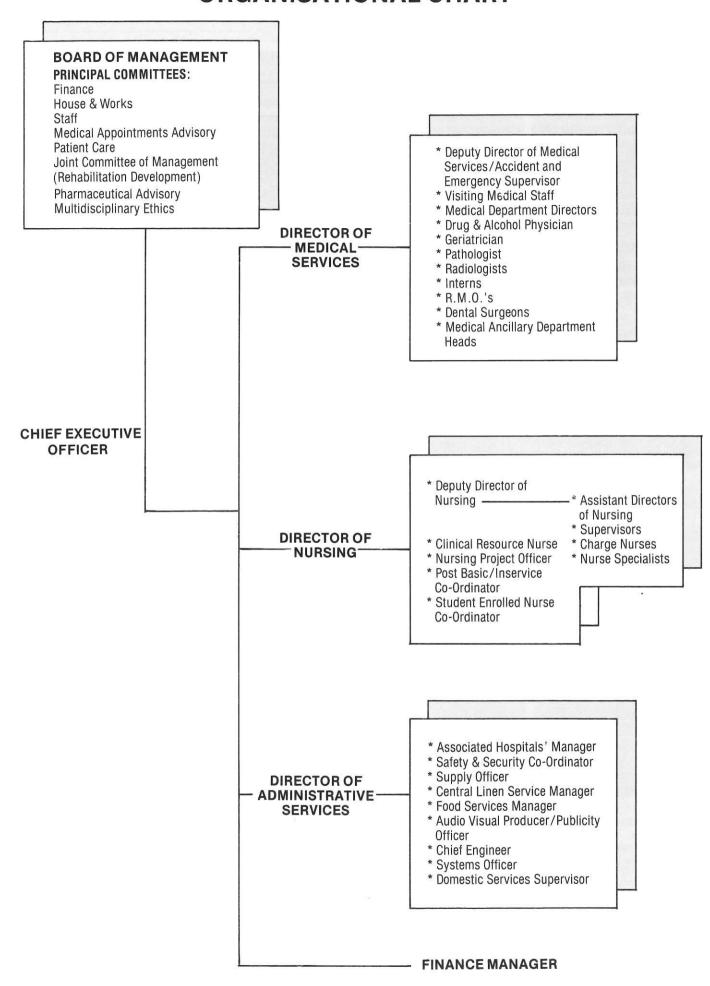
MR. J. SAMON, F.A.S.A. C.P.A., A.C.I.S. Finance Director and Company Secretary. Appointed to the Board September 1985. tees, Member: Patient Care, Staff Member: Finance and House &

Works Committees.



DR. R.R. SOBEY, M.B., B.S., F.R.A.C.P. Physician. Appointed to the Board July 1964. Member: Pharmaceutical Advisory Committee.

### ORGANISATIONAL CHART



# RESULTS AND FUTURE PROSPECTS

The health care industry is dynamic and ever changing and as a result the Hospital must be prepared to respond to change and meet the needs and expectations of the community.

Major developments that are continuing or are likely to occur over the coming years are summarised below.

### PREPARATION FOR ACCREDITATION:

The Hospital's full three year accreditation status expires on 1st August, 1989. Since the survey in 1986, the Hospital has given attention to the recommendations contained within the survey report. An Accreditation Sub-Committee has been active in preparing for the 1989 survey and ensuring that the Hospital meets the standards as outlined by the Australian Council on Healthcare Standards.

### MULTIDISCIPLINARY ETHICS COMMITTEE:

During the year the Hospital established a Multidisciplinary Ethics Committee to consider and advise on ethical issues relating to patient care matters. The establishment of this Committee places the Hospital to the forefront of Base Hospitals and ensures that there is a forum to address ethical issues as they arise.

### HEALTH SERVICE AGREEMENT:

In 1987/88 the Hospital entered into a Health Service Agreement with Health Department Victoria.

Preparation of the Agreement was an extensive undertaking and involved considerable consultation with all categories of staff.



A total of 4677 general and specialist surgical operations were performed during the past year.

Health Service Agreements are based on an output orientated approach and involve establishing the following major components:

- determination of a one year operational plan which outlines the priority goals for the Hospital to achieve during the year;
- an agreed strategy plan for the next five and ten vears;
- agreed performance targets to be achieved during the year as well as the necessary resources to achieve these targets.

At a meeting to review the 1987/88 Health Service Agreement, Health Department officers congratulated the Hospital on its performance in attaining the set targets and achieving the goals as outlined in the Agreement

This good performance is demonstrated by the following major statistical measures:

Health	Service		%
	ement rget	Actual	Variation
Patients treated	6,800	7,570	10.2%
-% Public patients			
(1986/87 = 54.6%)	N/A	58.1%	6.4%
Bed Days	42,000	42,855	2.0%
-% Public patients	10		
(1986/87 = 49.7%)	N/A	57.1%	14.9%
Average Length of Stay in days.	6.20	5.66	(8.7)%
Outpatients	40,000	40,350	0.91%
District Nursing Service	21,000	24,655	17.4%
Meals on Wheels $(1986/87 = 56,904)$	60,000	59,495	(0.8)%
Pathology Attendances	61,400	63,939	4.1%
Radiology Examinations	15,050	15,584	3.5%
Ultrasound Examinations	400	413	3.3%
C.T. Examinations	1,200	1,391	15.9%
Day Surgery	565	684	21.1%
Endoscopy Unit	650	708	8.9%
Total Operations $(1986/87 = 4,402)$	N/A	4,677	6.3%
Births (1986/87 = 476)	N/A	514	8.0%

(Figures in brackets denote that the percentage variation is under the Health Service Agreement Target).

From the above statistics, it can be shown that the Hospital achieved virtually all the targets set under the Health Service Agreement. Of particular achievement is the reduction of average length of stay by patients. The target of 6.20 days was not only met but reduced by 8.7% to 5.66 days.

In addition, of the twenty priority goals established by the Hospital, seventeen were fully achieved and substantial progress was made toward achieving the three remaining goals.

Work has already commenced on the 1988/89 Health Service Agreement. Departmental Heads have commenced identifying goals for their respective Departments and strategies by which they may be attained. Discussions with personnel from the Health Department Regional Office have also begun.



Dr. I. Carson, Director of Medical Services

# DIRECTOR OF MEDICAL SERVICES REPORT

The year 1987/1988 has once again been a busy year for the Medical Division of the Warrnambool & District Base Hospital.

Perhaps the most exciting event of the year has been the rapid expansion in the provision of Specialist Medical Services. The Hospital, during the last twelve months, has been able to add to its staff a second Consultant Paediatrician, a full-time Drug & Alcohol Physician, a Consultant Orthopaedic Surgeon, a Visiting Oral Surgeon, and a Visiting Oncology service with two Consultants.

In addition to this, it has been able to recruit a Urological Surgeon and a Specialist Geriatrician, both of whom will arrive in Warrnambool late in 1988. The recruitment of Specialists is covered in more detail in a later article, Specialist Referral Services.

During the year the Hospital was also fortunate to receive visiting services from Mr. Ian Backwell, an E.N.T. Surgeon from Geelong, and from Mr. Peter Mortensen, a Specialist Urologist from Melbourne.

The year also saw the return of Dr. Phillip Hall from the United Kingdom where he had been studying anaesthetics to obtain his Diploma in Anaesthetics. Other General Practitioners who joined the staff in 1987/88 included Dr. Richard John, Dr. Sabrina Saldanha, and Dr. Michael Quinn.

Another major event of the year was the arrival of the new Deputy Director of Medical Services/Accident & Emergency Supervisor, Dr. Daryl Pedler. Dr. Pedler came from Adelaide where he had been for many years the Director of the Family Medicine Programme for South Australia and the Northern Territory. Dr. Pedler rapidly settled in and has had a major impact on the Hospital in the areas of quality assurance in the Medical Division, and in reorganising the Education Programme of the Junior Medical Staff. He also has an interest in health promotion and hopes to produce effective programmes in that area for the Hospital.

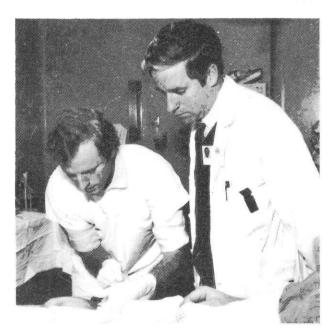
One of the most disturbing features of the year was the difficulties in obtaining Resident Medical Staff for the Hospital. Interns now come on rotation from the Geelong Hospital and have proved to be an excellent addition to the Junior Medical Staff. However, because of an ongoing state-wide shortage of second and third year Resident Medical Officers, recruitment has been a recurring problem for this hospital. It is only by recruiting temporary Resident Medical Officers from the United Kingdom and Ireland that this hospital has been able to continue functioning. This situation is unlikely to change in the next twelve months.

This year has proved to be a busy year for the paramedical services also, given the increase in patient throughput and earlier discharge of patients by the medical staff. These factors, added to a large regional commitment by almost all of the Departments, has meant that these Departments have had a demanding twelve months. It is a credit to the Heads of these Departments and their staff that they have managed to maintain the high levels of service of previous years despite the increase in workload.

The Paramedical Departments of this hospital service other hospitals and health facilities as far east as Camperdown, as far north as Mortlake and Hamilton, and as far west as Portland. This involves considerable travelling and considerable demand on the time of the professional therapist, but despite this the regional services have in some cases been expanded during the year. Of particular importance has been the expansion of the Regional Geriatric Assessment Team which now services the entire sub-region and will undoubtedly be of enormous importance in years to come in relation to the planning of services for elderly patients in this area.

I would like to take this opportunity to thank all the Medical Staff and Paramedical Staff within the Division for their assistance and support during the last twelve months. I look forward to their support in the coming year.

IAN CARSON Director of Medical Services.



Deputy Director of Medical Services Dr. Daryl Pedler observes as Senior Resident Medical Officer Dr. Ian Sutherland removes fluid from a swollen



Miss K. Taylor, Director of Nursing

# DIRECTOR OF NURSING REPORT

Evaluation of the targets set for the Nursing Department for the 1987/88 Health Service Agreement year has revealed achievement of the principle objectives this is not only pleasing but also provides further motivation for the continued progress towards our goals for patient care. A prime objective for the forthcoming agreement year is the consolidation of the hospital's role as a promoter of community health.

### **EDUCATION CENTRE:**

### **GENERAL NURSE PROGRAMME:**

A chapter in the history of this Hospital closes during July/August 1988 as the last seventeen students complete the clinical component of their educational programme. The cessation of the Hospital based programme in Warrnambool is an occasion tinged with sadness, but it is also one of pride as we reflect on the achievements of the past and the promises of the future.



Student nurses Susan Lyons, Jenny Clarke and Jacinta Pitman were three of the final group of hospital-trained nurses.

Nurse Teacher numbers have gradually diminished as appointments to positions both within and outside the Hospital have been undertaken.

Throughout the three year phasing out of student nurse education we have been able to maintain our registered nurse establishment levels.

### GRADUATION:

The 48th Nurses' Graduation ceremony was held on the 20th November, 1987 with thirty General Nurses and eighteen State Enrolled Nurses receiving hospital certificates. 'Profession-Nurse; Problems: Multiple - an outsider's assessment' was the title of the address delivered by the guest speaker Ms. Judy Waters, Publisher, Churchill Livingstone.

### Graduates were:

### Registered Nurses:

Karen Lee Barton Denise Margaret Brockway Chervl Lynette Cahill Karen Meryl Carman Loretta Mary Carroll Helen Louise Cumpstey Bernadette Anne Hinkley Kerrie Lyn Hodgins Joyce Margaret Hose Kathryn Ann Howard Bernadette Ann Hov Vikki Clare Hov (nee McIver) Catherine Bridget Kearns Belinda Maree Keast Sally Ann King Jillian Kay Lewis (nee Mair) Anne Helene McCosh Donna Majella Mahony **Janet Mary Matters** Erin Marie Meade Graham Ronald Mevers **Jillian Mary Moloney** Michelle Leanne Park Susan Piper Helen Margaret Roberts Jeanette Anne Scanlan Sally Maree Stevens Marcelle Denise Thompson Shane Ken Timms Lorraine Anne Widdowson

### State Enrolled Nurses:

Karen Maree Brady Donna Marie Byron Amanda Fiona Coulson Angela Margaret Gleeson Julie Majella Hogan Elise Jane Hommelhoff Robyn Michelle Hose Joan Maree Johnson Alison Dorothy Johnstone Mignon Maria Kingsley Susan Michelle McKean Dorothy Eileen McKinnon Sandra Jane Morgan Clare Maria O'Brien Shaun Thomas O'Brien Warren Lee Sketcher Linda Patrica Walker Samantha Wilson

### **CONTINUING EDUCATION PROGRAMME:**

Consolidation allied with further development have been the watchwords of the Post Basic Nursing Education Committee as it has monitored the conduct of Continuing Education Programmes during 1987/88. Achievement of these goals has been possible in part because of funding made available in response to the submission of the Post Registration Education Advisory Committee; this funding has proved vital for the continuation of those programmes established over past years, e.g. First Year Post Graduate, Creative Management and Midwifery Update.

A particular highlight was the achievement by thirteen Charge Nurses and three Clinical Nurse Consultants of the Certificate in Clinical Teaching.

Further developments to the scheduled inservice education programme have included:-

- Coronary Care Programme which has been developed and implemented to accord with the Victorian Nursing Council policy re emergency defibrillation;
- -Associate Charge Nurse Study Days;
- Night Staff Study Days;
- Relevant clinical updates.

Staff continue to avail themselves of the opportunity to keep abreast and exchange information regarding current trends by participating in a variety of education programmes/study days at other health care institutions.

The Warrnambool and District Base Hospital was selected as a host venue for the five day Health and Occupational Safety Course conducted by the Royal Australian Nursing Federation (Victorian Branch).

The Warrnambool and District Base Hospital has also endeavoured to further fulfill its educational role by conducting/co-ordinating study days and clinical updates relevant to the expressed and/or perceived needs of all nursing staff in the South West Region of Victoria.

The increasing numbers of nursing staff undertaking further studies has led to the establishment of an education sub-committee to monitor study leave taken by nursing staff.

### MARLES REPORT:

The long awaited 'Study of Professional Issues in Nursing' conducted by a committee chaired by Ms. Fay Marles was released in February 1988. This eloquent and comprehensive report encompasses data gleaned from a broad spectrum of nursing activities in Victoria. Recommendations from this enquiry are currently being examined.

### **'STEP DOWN WARD'**

During the year four 'step down' cardiac beds were made available in the Medical Ward thus streamlining the care of all cardiac patients admitted to the hospital.

### **WOMEN'S HEALTH:**

In focusing on the status of women and the need to redress the imbalance of health care I have, and will continue to support a number of programmes which target the special health needs of women. It is proposed to further develop these programmes within the coming year.

# SENIOR APPOINTMENTS, RESIGNATIONS:

The following appointments have been effected:-

Mrs. M. Stuchbery as Acting Deputy Director of Nursing from June 6th, 1988.

Mrs. C. Wirtanen as Acting Assistant Director of Nursing (Personnel) from June 6th, 1988.

Mrs. H. Barker as Acting Co-ordinator, Enrolled Nurse Training Programme from October 26th, 1987.

Mrs. K. McKinnon as Acting Nursing Projects Officer from May 20th, 1988.

Mr. Daniel Weeks as Charge Nurse Surgical Ward from February 29th, 1988.

The following resignations were received:

Miss Lois Lindsay, Deputy Director of Nursing, resigned on May 20th, 1988.

Miss Deborah Walter, Charge Nurse Surgical Ward, resigned February 22nd, 1988.

### **LEAVE OF ABSENCE:**

Miss J. Chandler (Co-ordinator, State Enrolled Nurse Programme) was seconded by the Melbourne School for Enrolled Nurses for twelve months from October 26th, 1987 to rewrite the text 'Nursing Care: Theory and Practice'.

### APPRECIATION:

I wish to acknowledge the continued support of the Hospital Auxiliaries for their donation of funds which assist with the purchase of equipment so vital to the practice of nursing. Likewise, the Voluntary Assistants have again fulfilled a much appreciated and very supportive role in the patient care areas.

I extend my sincere appreciation to all nursing staff for their endeavours in the pursuit of a high standard of patient care; to the Charge Nurses, for whom an increased throughput as a result of shorter average length of stay has meant an added administrative load, a special thank you.

My Nursing Administration colleagues, including the Continuing Education Team, have once again proved a source of support and inspiration.

KATE TAYLOR Director of Nursing.



Enrolled nurse lan Watson with Children's Ward patient Cherish Yorkshire.



Mr. I. Barton, Acting Director of Administrative Services.

### DIRECTOR OF ADMINISTRATIVE SERVICES REPORT

Considerable progress has been achieved in administrative service areas this year. Health Service Agreement service goals have all been achieved with maintenance of quality and within budgeted cost. Details of achievements in each area are as follows:

### **ENGINEERING SERVICES**

Major engineering and maintenance activities completed by Chief Engineer Mr. Leo Ryan and his staff during the year were:

- Alterations to the Bulk Store;
- Renovations in Ward 4 to incorporate the Central Monitoring System;
- Installation of new laundry equipment in the Central Linen Service;
- Major overhaul of theatre air conditioning plant;
- Heavy involvement in the Minor Works programme;
- Continued improvement to the gardens and grounds;
- Considerable involvement in planning and preparation for the Rehabilitation and Redevelopment Project.

We are pleased to report continuance of our policy to promote youth training with the appointment of four apprentices this year.

### **CATERING SERVICES**

A total of 357,693 meals were produced including 59,495 meals on wheels. This represents an annual increase of 1.6% in activity.

In order to increase productivity within budget constraints we have installed a computer system entitled "M.A.S.H". This system automates the process of converting patient menu selections back to raw ingre-

dients for store requisition and production scheduling. As a further efficiency measure bulk food purchasing and storage will be transferred to the Supply Department

Mr. Frank Kelly, Food Services Manager, resigned at the close of the year. Mr. Kelly has made an outstanding contribution to food services at this hospital during his 19 years of service.

### CENTRAL LINEN SERVICE

Considerable innovative change has been necessary during the year in order to bring laundry productivity into line with other hospital laundries. Conveyor systems and other major items of equipment have been installed releasing several staff to transfer to departments within the hospital and allowing others to take early retirement under a specially arranged scheme. This action has moved the laundry from a position of lowest productivity to that of equal with the average of Victorian public hospital laundries.

Manager Mr. Terry Stacey is to be commended for efficiently completing the various projects commenced by Mr. Paul Robinson who resigned on 12th November, 1987 to take up a position at the West Gippsland Hospital Central Linen Service.

### **SYSTEMS**

Sytems Officer Mr. Bill McKinnis has been kept busy during the year with the following new computer installations.

- Computer Room (ICL System 25) 130mb Hard Disk, 320k processor;
- Catering Menu/Recipe System;
- Linen Service Invoicing;
- Administration Assets and Depreciation;
- ICL System 25 Remote enquiry;
- Administration Patient Survey;
- Administration System for payment to doctors;
- Supply Department Multi-Line Requisitions Bulk Store and Exchange Trolleys;
- Nursing Administration Patient and Nurse Dependency;
- Personnel and Payroll Payroll Enquiry (H.C.S.)
- Supply Department Interfaced Stores to creditors;
- Conversion of 300 old telephone handsets to new Envoys.

Plans for future development include:

### **ICL SYSTEM 25**

 Install Admission, Discharge and Transfer software, pharmacy and accounts receipting software.

### PERSONAL COMPUTERS

- Medical Records A.D.T./Labels/Statistics;
- Accident and Emergency Clinic Booking and Statistics:
- Admissions A.D.T./P.R.S./Labels/Admission Forms;
- Sexual Assault/Safety Word Processing/Patient Data/Statistics/Workcare;
- Rehabilitation Unit Work processing/Stores Control;
- General Administration Accounts/General Ledger.

# AUDIOVISUAL/PUBLICITY OFFICER

Notwithstanding a consistently heavy workload over the past year, many additional projects have been completed by Mr. Robert Moore along with consolidation of new departmental functions.

"Desktop Publishing" has continued to expand, being used for newsletters, pamphlets, posters, booklets and forms. Although currently limited by the type of printer in use, work done to date shows the potential for developing a flexible and very cost-effective publishing facility, suitable for most hospital publishing work

Several small videos on nursing procedures have been completed, and each shows potential for expansion into a full training programme. Also completed is a lecture support tape on mammography, for use with community groups.

Health Promotion projects by various departments are increasing, and in many cases audiovisual support is required to maximise project success. Health promotion will become a major part of the department's work in coming years.

The past year has seen requests come from all areas of the hospital as well as several other district health and community agencies. Increased use by these outside agencies is expected in the coming year.

### **ENVIRONMENTAL SERVICES**

Hospital hygiene, infection control and efficient transfer of patients between wards and services are major factors in patient care. Other services provided by Mr. John Holmes, Environmental Service Manager and staff include linen distribution, internal courier and supply of furnishings and floor coverings.

Improvements in productivity have been achieved by centralizing the purchase and control of all domestic supplies and continual effort is applied to quality assurance, lifting, safety and close monitoring of the status of floor and wall surfaces.

### SAFETY AND SECURITY

Safety/Security Co-ordinator Mrs. Sue Watt has made a significant contribution to improved safety and security of patients, staff and equipment throughout the Hospital.

### WORKCARE:

- Emphasis has been placed on prevention with various education and awareness programmes implemented and a consequent decrease of workcare claims and payments.
- Rehabilitation and graded return to work programmes with modified or altered duties, have also been successful with several staff members.

### MANUAL/PATIENT HANDLING:

Ongoing manual and patient handling programmes are continuing, with reduction in the number of lost time injuries from back trauma and sprains/strains.

### SECURITY.

A restricted locking system has been installed

throughout the Hospital, assisting in the control and security of various departments and areas.

Further security proposals for Hospital, patients and staff welfare are under discussion and consideration.

### SUPPLY DEPARTMENT

Supply Officer Mr. Wayne Hall with the willing assistance of his support staff has introduced a number of efficiences into the functions of ordering, storage and supply of consumables and equipment. These include:

- Improvements have been made in commputerized inventory and ward and departmental imprest systems.
- Centralization has continued with the transfer of purchasing from the Pathology Department.
- The physical logistics of stores handling have been enhanced by acquisition of a small forklift, improved ramp access and rearrangement and enlargement of storage areas.

### **THANK YOU**

On behalf of the administrative and general services staff I thank all staff utilizing our services for their patience and co-operation throughout a busy year.

IAN BARTON
Acting Director of Administrative Services



Hospital maintenance staff Mr. John Lyons and Mr. Tom Lucas complete the installation of a new Hi-Prevac sterilizer in the Central Sterile Supply Department

# SPECIALIST REFERRAL SERVICES

This has been an exciting year for the Medical Division of the Warrnambool and District Base Hospital with the introduction of new specialist services to the Hospital.

In late 1987 the Hospital was able to add a Specialist Visiting Oncology service which was an entirely new service to this Hospital. Doctors Stephen Vaughan and John Scarlett, who hold appointments at the Geelong Hospital and the Royal Melbourne Hospital, provide a fortnightly visiting service in Oncology.

They consult from the Private Consulting Rooms in the Outpatients Department and are available also to see inpatients on referral. This service has steadily built up from its inception in late 1987 and by the middle of 1988 over 40% of the cytotoxic (anti-cancer) drugs given in this hospital were ordered by this clinic. In addition to the patient consulting service offered by doctors Vaughan and Scarlett, they have helped advise and train staff in this important new specialty for this Hospital.

Also in late 1987, the Hospital was fortunate to secure the services of a Visiting Oral Surgeon. Dr. Drew Hewson, whose practice is established in Geelong, commenced visiting the Hospital in late 1987 and provides a visiting service based at the Hospital Dental Clinic in Ryot Street. Dr. Hewson sees private patients at the clinic and also sees disadvantaged patients on referral from the Hospital Dental Surgeons. In addition, Dr. Hewson has operating sessions in the Hospital for those patients requiring surgery under general anaesthesia.

In 1987 the Director of Medical Services conducted a survey of all Visiting Medical Staff at the Hospital asking them to comment on present services, and particularly asking them to pinpoint any deficiences they felt were present. From this survey an overwhelming response was obtained indicating that the Hospital was in need of specialist services in Orthopaedic Surgery,



Mr. Ian Backwell provides a visiting specialist E.N.T. service to the hospital.

Otolaryngology, Urology, and Psychiatry. Some of the problems in the psychiatry area were related to the rapid turnover of Specialist Psychiatrists at Brierly Mental Hospital in Warrnambool, and this has subsequently been solved by a more stable environment at that Hospital. There are now three Specialist Psychiatrists at the Brierly Mental Hospital, all of whom provide a visiting service to the Base Hospital and this stability is much appreciated by this Hospital.

However, the problems relating to Orthopaedic Surgery, Otolaryngology, and Urology remained and despite advertising within Australia, no responses were obtained. As a result of this, the Board of Management instructed the Director of Medical Services to advertise overseas and this was subsequently undertaken in Ireland and the United Kingdom. In addition to the above three positions, the position of Regional Consultant Geriatrician was also advertised, both in Australia and overseas.

As a result of these advertisements, the Director of Medical Services visited the United Kingdom for an 18 day period in November and December, 1987. During this time, a hectic round of interviews was undertaken in London, Glasgow, Edinburgh, Dublin and many other provincial centres. In addition to the above Specialists, interviews were conducted for Pharmacists, Radiographers, and Resident Medical Officers.

As a result of this advertising campaign, new specialist personnel have been contacted and recruited. The first of these Specialists to take up post is Mr. N.A. Sundaram who commenced duties at this Hospital in early June as a Consultant Orthopaedic Surgeon. Mr. Sundaram holds specialist qualifications in General Surgery and specialist qualifications in Orthopaedic Surgery, including a Masters degree in Orthopaedic Surgery. He is already very busy with referrals and operating, and his impact on the Hospital has already been quite marked.

In addition, a Urologist, Mr. Brendan Mooney, is expected to arrive in Warrnambool in September to take up the post of Urological Surgeon at this Hospital. Mr. Mooney is at present a Consultant Surgeon in a teaching hospital in Limerick in the Republic of Ireland. He too holds a Fellowship in Surgery and a Masters degree in Surgery. It is expected that Mr. Mooney will commence consultations at Warrnambool in mid to late September.

Dr. Lukas Hartanto was recruited as a Specialist Geriatrician from a teaching hospital appointment and a University appointment in Sweden. Dr. Hartanto is expected to arrive in Warrnambool probably in mid September to take up the post of Regional Geriatrician. Dr. Hartanto has held the post of Specialist Geriatrician and a position at the University of Lund for the last three years. As Regional Geriatrician he will be based at the Warrnambool & District Base Hospital but will provide a service to other areas in the sub-region.

In addition to these overseas appointments, two appointments were made locally. Dr. Rodger Brough, who for many years has been involved with the treatment of drug and alcohol problems and has been involved with the W.R.A.A.D.D. Centre in Timor Street, was appointed to the Hospital in March, 1988 as the

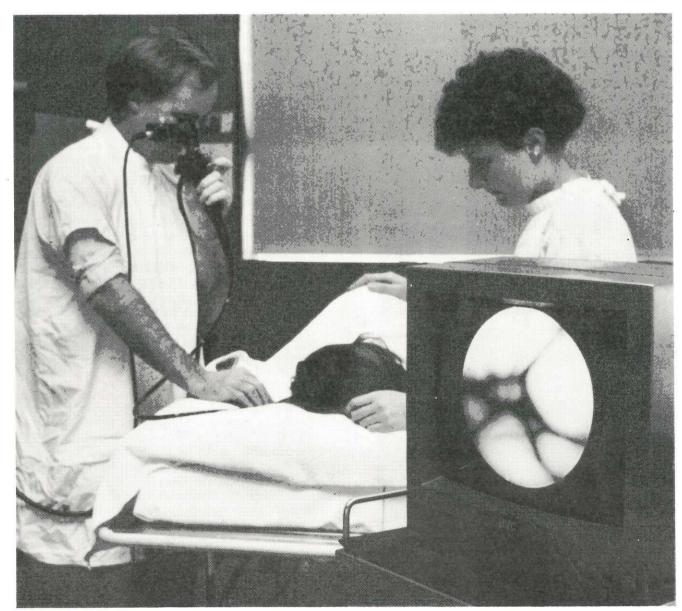


WRAADD Co-ordinator Ms. Carmel Crowe with Drug and Alcohol Physician Dr. Rodger Brough.

Hospital's first full time Drug & Alcohol Physician. While based at the Warrnambool & District Base Hospital Dr. Brough will continue to provide a service to the Warrnambool Regional Alcohol and Drug Dependency Unit and to other health facilities throughout the sub-region.

In February this year, a second Consultant Paediatrician was also appointed to the Hospital. Dr. Peter Forrest joined the Medical Staff from a post in Sydney and the Hospital now is in the extremely fortunate position of having two Specialist Paediatricians to care for children in Warrnambool. The two Paediatricians also offer a regional service based in Warrnambool.

These changes have allowed the Warrnambool & District Base Hospital to expand into a true subregional specialist referral centre with a broad range of specialist medical services now available. It is hoped that the presence of these services will mean that patients no longer have to travel extremely long distances to obtain specialist medical help and that the local hospital will be able to cater for the vast majority of patients needs in this sub-region.



Director of Endoscopy Dr. Barry Morphett and Endoscopy Nurse Gillian Wheaton use a video-equipped gastroscope for a stomach examination

### WHERE OUR PATIENTS COME FROM

The State of Victoria is divided into eight health regions and the Warrnambool and District Base Hospital is sited in Region 1, the Barwon and Southwestern Region.

The Warrnambool and District Base Hospital acts as the sub-regional referral centre for this region. The Hospital's ongoing recruitment of specialist medical services will further enhance this role.

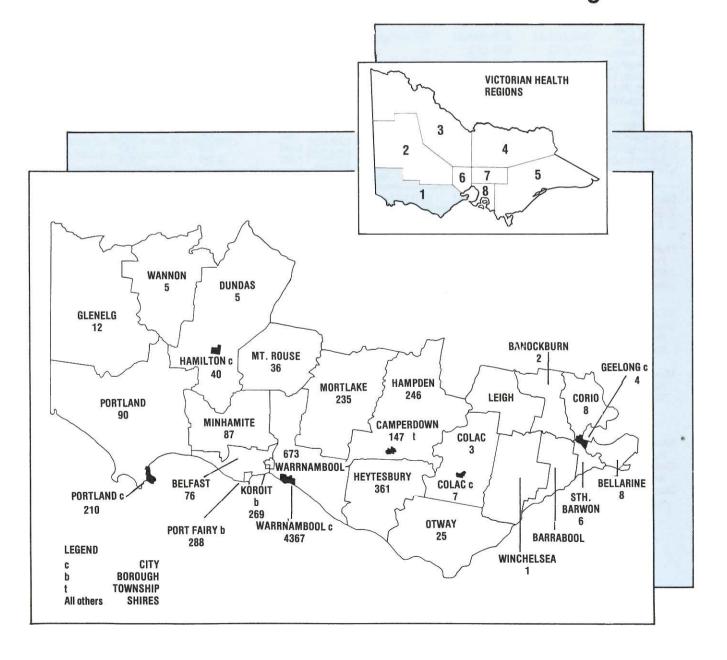
During the year, the Warrnambool and District Base Hospital admitted a total of 7,429 inpatients. Of this number, 97% were drawn from within Region 1 and a

total of 3% were drawn from other regions and interstate.

The following statistics depict the community served by the Warrnambool and District Base Hospital and where our patients come from.

	Number of Patients	Percentage
Region 1 Regions 2 - 8 and interstate	7,211 218	97% 3%
	7,429	100%

### **BARWON AND SOUTHWESTERN REGION — Region 1**



### **STATISTICS**

	1983/84	1984/85	1985/86	1986/87	1987/88
Accommodation - Registered Beds Accommodation - Available Beds (Note 1)	200	200	200	152	155
Inpatients Treated	N/A	N/A	3,768	3,808	4,396
Public - No Charge Nursing Home Type	N/A N/A	N/A N/A	54	60	4,390
Private	N/A	N/A	3.041	3,112	3,126
Total Patients Treated	5,834	6,243	6,863	6,980	7,570
Daily Average of Occupied Beds	142.7	139.6	129.2	123.1	117.1
Average Length of Stay	8.9	8.2	6.8	6,4	5.7
Total Patient Days	52,085	50,954	47,158	44,946	42,855
Babies Born	420	403	425	476	514
Operations - Major	1,451	1,479	1,570	1,380	1,516
- Minor	2,173	2,683	2,977	3,022	3,161
TOTAL	3,624	4,162	4,547	4,402	4,677
OUTPATIENT SERVICES					
Number of Persons	44,888	37,841	39,628	44,354	47,765
Number of Attendances			to the second second		
Casualty	10,112	11,993	11,564	13,623	14,052
Outpatient Clinics	19,159	14,028	11,483	6,837	7,177
Dental Unit	5,406	5,788	6,595 28,792	6,548 36,309	5,905 42,496
Pathology Blood Bank	28,232 1,333	26,041 1,304	1,378	1,409	1,373
Radiology	8,401	7,831	8,469	8,241	7,146
C.T. Scan Unit	N/A	N/A	N/A	858	981
Speech Pathology	2,244	1,908	2,214	2,327	1,910
Physiotherapy	6,347	6,344	6,930	7,980	8,031
Dietitian	4,959	3,872	1,828	1,811	1,368
Audiology	1,135	1,581	1,398	1,035	145
Diabetic Clinic	505	587	720	724	754
Social Welfare	2,245	1,441	752	689	1,008
Rehabilitation Unit	8,256	7,687	9,782	8,206	8,334
Total Outpatient Attendances	98,334	90,405	91,905	96,597	100,680
Pathology Tests	65,739	81,002	97,163	107,268	119,997
Radiology Examinations	14,354	14,360	12,959	15,875	15,997
C.T. Scan Examinations	N/A	N/A	N/A	1,061	1,391
Pharmacy					
Prescriptions	25,323	23,596	20,383	17,821	15,928
Ward Units	102,369	95,878	80,358	112,582	106,623
Regional Hospital Units	31,897	32,636	31,009	33,711	34,081
TOTAL UNITS	159,589	152,110	131,750	164,114	156,632
District Nursing					
Persons Visited	433	398	441	425	423
Visits	19,600	18,342	19,845	19,941	24,655
Meals					
Number of Meals on Wheels Delivered	40,684	48,428	50,917	56,904	59,495
Total Number of Meals Served	370,467	377,719	374,887	364,056	357,693
Sexual Assault Unit Number of Cases (commenced 12.5.86)	N/A	DT/A		47	117
Geriatric Assessment Team		N/A	6	47	117
Number of Assessments (commenced 21.9.87) Drug & Alcohol Physician	N/A	N/A	N/A	N/A	173
Number of Consultations (commenced fulltime 29.2.88)	N/A	N/A	N/A	N/A	242

Note 1: Bed Capacity is now stated in terms of 'Available' or Staffed Beds.

# **COMPARATIVE STATEMENT FOR THE PAST FIVE YEARS**

RECEIPTS	1983/84	1984/85	1985/86	1986/87	1987/88
Government Grants & Payments Patient Fees (Including Fee Sharing Medical) Income from Sundry Sources Meals and Accommodation Deficiency TOTAL	\$ 9,515,486 4,149,304 39,569 218,688 2,222 13,925,269	\$ 11,361,639 3,178,916 41,895 238,281 362,280 15,183,011	\$ 12,876,636 2,934,123 35,808 259,269 852,080 16,957,916	\$ 15,806,212 2,945,801 32,856 180,853 499,783 19,465,505	\$ 15,935,619 3,041,789 36,073 285,194 945,048 20,243,723
PAYMENTS  Salaries and Wages Workcare Premium Food Supplies Medical and Surgical Payments to Visiting Medical Officers Fuel, Light and Power Domestic Charges Renovations and Equipment - Minor Works Replacements, Repairs and Maintenance Administrative Expenses Non Operating Expenses	10,351,084 — 399,752 875,394 404,637 199,006 536,438 114,000 268,443 676,939 99,576	11,110,367 — 365,398 1,001,599 665,986 216,464 620,784 — 355,951 744,703 101,759	12,006,528 210,400 392,760 1,132,011 844,558 220,833 597,660 76,407 476,117 869,288 131,354	14,207,057 270,845 347,236 1,080,275 902,654 244,754 456,293 360,049 432,263 1,016,950 147,129	14,510,334 320,985 322,050 1,267,562 1,158,439 268,152 468,709 124,000 508,746 1,090,142 204,604
TOTAL  UNIT COSTS	13,925,269	15,183,011	16,957,916	19,465,505	20,243,723
Average Daily Inpatient Bed Cost Average Cost per Inpatient Treated Average Cost per Outpatient Consultation or Treatment	193.82 1,781.93 28.68	220.22 1,797.92 34.54	272,47 1,872.31 37.60	306.66 1,974.64 35.46	337.15 1,908.65 36.89

### FOR COMPARATIVE ANALYSIS PLEASE NOTE:

- The Hospital: is a major Sub Regional Referral Centre;
   is accredited by the Australian council on Healthcare Standards;
   operated under a Health Services Agreement in 1987/88;
   has a formal Quality Assurance Programme;
   regulates the medical staff through a Medical Privileges Program;
   has an average waiting time for inpatients of less than 30 days.

### **SERVICES PROVIDED:**

Warrnambool and District Base Hospital is a 200 bed public hospital and is the Referral Hospital for the Sub-Region, providing the following services:

MEDICAL Anaesthetics
Coronary Care
Day Surgery
Dentistry
Drug & Alcohol
Endoscopy
<b>ENT Surgery</b>
Geriatrics
Gynaecology
General Medicine
Obstetrics
Oncology
Opthalmology
Oral Surgery
Orthodontics
Orthopaedics
Paediatrics
Pathology
Psychiatry
Radiology
Rehabilitation
Surgery
Urology

### MEDICAL ANCILLARY

Audiology
Dietetics
Medical Library
Medical Records
Occupational Therapy
Pharmacy
Physiotherapy
Podiatry
Social Welfare
Speech Pathology

### NURSING

Cancer Support Team
Cardiac Rehabilitation Nurse
Diabetic Advisory Nurse
Sub-Agent Diabetic Association
Victoria
District Nursing Service
Infection Control Nurse
Mammacheck and Breast Prosthesis Nurse
Stomal Therapists (Nurse)
Continence Advisory Nurse
Education Centre
Continuing Education
Student Enrolled Nurse Training

OTHER
Aboriginal Liaison Officer
Accident/Emergency and Outpatients Departments
Audio Visual Unit
Bio-Medical Engineer
Blood Bank
Central Sterile Supply
Rehabilitation Ward
De-toxification Unit
Engineering, Dietary and
Housekeeping Section
Family Planning Clinic
Intensive Care Unit
Kiosk
Nursing Home - Corio House
Operating Theatres and
Recovery Ward

Regional Computer Payroll and

Medical Records Services

Sexual Assault Unit

### **BED ANALYSIS**

		Available and Funded
Ward	Ward Service	Beds
1	Surgical	20
2	Medical	24
3	Children	11
	Intensive Care	6
5	Special Care	20
4 5 6	Medical & Surgical (Private)	27
7	Midwifery	15
8	Extended Care	20
9	Rehabilitation	10
	Accident & Emergency	2
	Hospital	155
	Corio House	45
		-
	Total	200
		-

### **LIFE GOVERNORS AS AT 30th JUNE, 1988**

Mrs B. Abbey, "Lyndoch", Warrnambool.
Mr A. L. Anderson, 140 Ormond Rd., Geelong East.
Mrs G. I. Anderson, Lava St., Warrnambool.
Mrs Isabel Anderson, 'Hundenvale' R.S.D. Allansford.
Mrs J. F. Anderson, Nullawarre.
Mrs. J. Askew, "Cooramook", Grassmere.
Mrs V. G. Balmer, 204 Griffiths St., Port Fairy.
Miss M. L. Beavis, 47 Bostock St., Warrnambool.
Mr W. R. Beetham, Ballarat.
Mr W. A. Bedggood, 7 Cramer St., Warrnambool.
Mr R. G. Bennett, Simpson St., Warrnambool.
MI I. G. Demiett, omipson St., Wairmanisool.
Mrs Iris M. Bickley, "Wama", Caramut.
Miss Helen Bishop, Crawley St., Warrnambool.
Mr C. G. Boyle, Queensland.
Mr N. Bradley, Adelaide.
Dr J. Brookes.
Mrs I. V. Bruce, 44 Giffen St., Warrnambool.
Mr T. Buckley, 4 Wentworth St., Warrnambool.
Mrs L. Burleigh, Nullawarre.
Mrs. L. Cameron, 5/46 Kerr Street, Warrnambool.
Miss Agnes Campbell, R.M.B. Garvoc.
Mr J. Caple, Timor Street, Warrnambool.
Mr K. Carney, 7 Ellerslie Gr., Warrnambool.
Man V. Connell C. Innan St. Wannambaal
Mrs V. Carroll, 67 Japan St., Warrnambool.
Mrs P. Chadwick, Naringal.
Mrs F. A. J. Chislett, Mortlake Rd., Warrnambool.
WITS F. A. J. Chisiett, Mortiake Itd., Walthambool.
Mrs Helen Chislett, Naringal.
Mrs E. Christie, 14 Dooley St., Warrnambool.
M A E Comming 27 Julya Ct Wannambaal
Mrs A. F. Coggins, 37 Jukes St., Warrnambool.
Mr Alistair C. Cole, 127 Victoria St., Stanton Hill, Townsvill
Queensland.
Queensianu.
Mrs F. Coupe, 15 Hopkins Rd., Warrnambool.
Cr R. A. Crothers, Wangoom.
Mrs Susan Crowe, 74 McMeekin Rd., Warrnambool.
Mrs Susan Crowe, 14 McMeekin Rd., Walthambool.
Mrs M. Cuzons, "Calga", Woolsthorpe.
Mr. J.P. Daffy, 94 Merri St., Warrnambool.
Mr S. Davidson, Woolsthorpe.
Mrs D. Dawson, 26 Timor St., Warrnambool.
Mrs R. C. Dawson, "Koringal", Hawkesdale.
M. D. M. Dishasa 21 Chirles Casas Warmanhad
Mr. D.M. Dickson, 21 Shirley Grove, Warrnambool.
Mrs G. Dickson, "Koorooloona", R.S.D. Warrnambool.
Miss H. Douglas, Woolsthorpe.
Mrs Jack Douglas, Woolsthorpe.
Mrs L. Eccles, 7 Jackman Ave., Warrnambool.
Dr J. K. Gardner, 6 Hardy Ave., Cannon's Creek,
Dr J. R. Gardner, o Hardy Ave., Camon's Creek,
Mrs G. Garvey, Echuca.
Mrs M. M. Gibbs, Woolsthorpe.
Mrs M. F. Gilbert, Woolsthorpe.
Mrs Margaret Good, "Halfpenny Green", Woolsthorpe.
Mrs I Cordon 9 Wildwood Cros Warrnamhool
Mrs L. Gordon, 9 Wildwood Cres., Warrnambool. Mrs P. Grace, 72 Griffiths St., Port Fairy.
Mrs P. Grace, 72 Griffiths St., Port rairy.
Mrs. M. Guyett, 226 Timor St., Warrnambool.
Miss M. Haberfield, 16 Wellington St., Warrnambool.
Mr C. Hallowell, 327 Timor St., Warrnambool.
Mrs M. N. Harris, Maxwell Gr., Warrnambool.
Mrs Joan Henderson, "Carracoorte", Grassmere.
Mrs Joan Henderson, Carracoorte, Grassmere.
Mr O. V. Henry, 23 Lava St., Warrnambool.
Mrs P. Hill, 124 Skene St., Warrnambool.
Mr. A. Haster, 21 McCleans St. Saventa Queengland
Mr A. Hooton, 31 McCleary St., Sorento, Queensland.
Mrs A. Hooton, 31 McCleary St., Sorento, Queensland.
Mrs J. Horwood, 206 Merrivale Dr., Warrnambool.
Mr. L. Howard, 16 Iona Ave., Warrnambool.
WII. L. HOWAIU, 10 IOHA AVE., WAITHAINDOOL
Mrs S. Huf, Private Bag, Hexham.
Mr W. J. Huffer, C/- "Lyndoch", Warrnambool.
M D A T 1: "O D -+ Ct W
Mr D. A. Jenkins, 50 Ryot St., Warrnambool.
Mr Stuart Jenkins, Grassmere.
Mrs Doris Johnson, 39 Pecten Ave., Warrnambool.
THE DOLLS SUMMOUN, OF LECTED AVE., WALLMANDOOL.
Mr E. Johnson, 10 Jamieson St., Warrnambool.
Mr E. Johnson, 10 Jamieson St., Warrnambool. Miss Edna J. Jones, "Union", Woolsthorpe.
Miss Complete (III.: 1) W. 1-11
Miss Gwen Jones, "Union", Woolsthorpe.
Mrs. I. Jones, 99 Verdon Street, Warrnambool.
Mrs M. Knights, 1/20 Kimberly Rd., Warrnambool.
Mrs. L. Langdon, 11 Dooley Street, Warrnambool.
Mrs B. Layther, 75 The Esplanade, Drumcondra.
Mrs D. Lee, 70 Kelp St., Warrnambool.
Senator A. W. R. Lewis, Griffith St., Port Fairy.
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	Mr S. A. Lindsay, 42 Swan St., Warrnambool.
	Dr K. W. Longton, 4 Wenden Ct., Warrnambool.
	Mrs P. Luxton, "Olangolah", Hawkesdale.
	Mrs A. G. Lumsden, Port Melbourne.
	Mrs J. E. Lynes, Nullawarre.
	Mrs M. MacFarlane, Lynden Gr., Warrnambool. Mrs L. Maher, 50 Lava St., Warrnambool.
	Mrs Norma Marwood, Nullawarre.
	Mrs J. I. Mathieson, Nullawarre.
	Mrs M. Mathison, Lake Rd., Koroit.
	Mr A. E. W. Matthews, 15 Monash Ave., Warrnambool.
	Mrs C. Moore, Harris Rd., Woolsthorpe. Mrs J. P. Moore, High St., Koroit.
	Mrs D. McConnell, 3 Barkly St., Warrnambool.
	Mrs Arthur McCosh, Nullawarre.
	Mrs L. McCosh, "Banuke", Private Bag 71, Koroit.
	Mrs R. McCrabb, Goodwood Rd., R.S.D. Warrnambool.
	Mrs M. McDonald, "Siberia", Purnim. Mr Ernie McKenna, 45 Jamieson St., Warrnambool.
	Mrs Peter McKenna, 9 Cramer St., Warrnambool.
	Mrs H. McLaren, P.O. Box 205, Corowa, N.S.W.
	Nestle Sports & Social Club, Dennington.
	Mr J. B. Norton, 9 Ferguson St., Warrnambool.
	Mrs D. O'Brien, Hawkesdale. Mrs M. Officer, 12 Hickford Pde., Warrnambool.
	Mrs Ian Officer, "Kilmorey South", Woolsthorpe.
	Mr P. O'Sullivan, Allansford Rd., Warrnambool.
	Dr Park, 12 Rennison St., Beaumaris.
	Mr K. Parker, 108 Skene St., Warrnambool.
	Mrs T. J. Parker, 483 Thurgoona St., Albury. Mrs G. R. Parsons, Naringal.
	Mrs M. E. Paterson, Ocean Grove.
	Mrs B. Philip, P.O. Box 382, Hamilton.
	Mrs G. Pike, W.S.D., Nirranda.
	Dr J. D. Reid, 53 Madeley St., Ocean Grove. Mr D. M. Ritchie, 6 Birdwood Ave., Warrnambool.
	Mr K. Robinson, Purnim.
	Mr Harvey Rogalsky, 2 Cramer St., Warrnambool.
	Miss G. Rooney, Caroline Nursing Home, 42 Marine Pde.,
	St. Kilda. Mrs Phillip Ross, "Moyhu Park", Grassmere.
	Mr J. C. Rule, Ferguson St., Warrnambool.
	Mrs K. Russell, Caramut.
	Mr A. E. Scott, Southern Cross.
	Mr L. Sedgley, 120 Rooneys Rd., Warrnambool. Mr D. Shilson, Hickford Pde., Warrnambool.
	Mrs E. M. Shrader, 127 Fairy St., Warrnambool.
	Mrs A. B. Smart, 88 Koroit St., Warrnambool.
	Dr R. R. Sobey, 3 Darling St., Warrnambool.
	Mr. R. Sproles, 10 Hotham Street, Warrnambool.
	Mrs M. Surkitt, Caramut. Mrs W. C. Surridge, Gibbons Ct., Warrnambool.
	Mrs N. Swinton, 11 Princess St., Warrnambool.
	Mrs Stuart Swinton, Lot 4 Altunga St., Dalmeny,
	N.S.W.
	Mr. D. N. Symons, 48 Epenarra Close, Hawker, A.C.T.
	Mrs D. Taylor, 5 Snell Ct., Warrnambool. Mrs. E.J. Taylor, 9 Melaleuca Court, Warrnambool.
	Miss Y. Teale, 24 Lava St., Warrnambool.
	Mrs E. M. Thomas, 10 Floral Pl., Warrnambool.
	Mrs A. Thorpe, Queensland.
	Mr J. B. Walker, Riverview Ter., Warrnambool.
	Mrs H. Wallace, Mepunga East. Mrs R. J. Wallace, "Bellambi", Nullawarre.
	Mr C. C. Waring, 216 Koroit St., Warrnambool.
	Mr A. C. Whiffen, 41 Belmore Rd., Warrnambool.
	Mrs P. Whitchurch, "Kattamoorie", Hexham.
	Mrs J. C. Whitehead, "Goodwood", Hawkesdale.
	Mrs Kenneth Whitehead, "Spring Creek", Minhamite. Mrs Edith Wilkins, 130 Coulstock St., Warrnambool.
	Mrs. R. Willsher, 201 Moore St., Warrnambool.
	Mrs G. J. Wilson, "Tulliallan", Private Bag, Warrnambool
	Mrs N. T. Wines, 342 Timor St., Warrnambool.
	Miss M. R. Wicking, 244 Koroit St., Warrnambool. Mrs G. Young, 84 Hickford Pde., Warrnambool.
	ALLO G. LOUING, OF ILLERIOUU LUC., WALLIAMIDOUL.

### STAFF LISTS **VISITING MEDICAL OFFICERS:**

### SPECIALISTS:

### Anaesthetists:

Dr. G. Brown, M.B., B.S., F.F.A.R.A.C.S. Dr. K. Prest, M.B., B.S., F.F.A.R.A.C.S.

### Dermatologist:

Dr. D.M. Clarke, M.B., B.S., D.D.M., F.A.C.D.

### Drug and Alcohol Physician:

Dr. R.J. Brough, M.B., B.S., D. (Obst.) R.C.O.G.

### Obstetricians and Gynaecologists:

Dr. I.G. Pettigrew, M.B., B.S., M.R.C.O.G., F.R.A.C.O.G. Dr. C. Beaton, M.B., Ch. B. (Edin), F.R.A.C.O.G., M.R.C.O.G. (N.Z.), M.R.C.G.P., M.R.A.C.O.G. (Aust)

### Visiting Oncologists:

Dr. S. Vaughan, M.B., B.S., F.R.A.C.P., F.R.C.P.A. Dr. J. Scarlett, M.B., B.S., F.R.A.C.P., F.R.C.P.A.

### Opthalmologist:

Dr. G.W. Jones, M.B., B.S., D.O. (London), F.R.A.C.O.

### Orthopaedic Surgeon:

Mr. N.A. Sundaram, M.B., B.S., M.Ch. (Orth.), F.R.C.S., (Edin.), F.R.C.S. (Lond.), F.R.C.S. (Orth.), L.R.C.P.,

Visiting Oto-Rhino-Laryngologist:
Mr. I. Backwell, M.B., B.S., D.L.O., F.R.A.C.S.

### Paediatricians:

Dr. N. Thies, M.B., B.S., D.C.H. (London), F.R.A.C.P. (Paediatrics) Dr. P.J. Forrest, M.B., B.S., M.R.C.P. (U.K.), F.R.A.C.P.

(Paediatrics).

### Physicians:

Dr. N. Bayley, M.B., B.S., F.R.A.C.P. Dr. B. Morphett, M.B., B.S., F.R.A.C.P. Dr. R.R. Sobey, M.B., B.S., F.R.A.C.P.

### Surgeons:

Mr. S. Fischer, M.B., B.S., F.R.A.C.S. Mr. J.W. Fisher, M.B., B.S., F.R.C.S., F.R.A.C.S. Mr. A. Fligelman, M.B., B.S., F.R.C.S., F.R.A.C.S.

### Visiting Urologist:

Mr. P.H.G. Mortensen, M.B., B.S., F.R.A.C.S. (Urol.)

### **General Practitioners:**

Dr. G.T. Awburn, M.B., B.S. Dr. I.T. Barratt, B.Sc., M.B., B.S., D.R.C.O.G. (London) Dr. W.J. Bateman, M.B., B.S., D. (Obst.) R.C.O.G. Dr. E.C. Fairbank, M.B., B.S., F.R.A.C.G.P.

Dr. M. Grave, B.Sc., M.B., B.S.

Dr. P. Hall, M.B., B.S., D. (Obst.) R.A.C.O.G., D.A. Dr. R.J. Hanton, M.B., B.S., D.A. (London), Dip. R.A.C.O.G.

Dr. L. Hemingway, M.B., B.S. Dr. G.G. Irvine, M.B., B.S., D. (Obst.) R.A.C.O.G.

Dr. R.J. John, M.B., B.S., Dip. R.A.C.O.G.

Dr. B.F. Kay, M.B., B.S., Dip. R.A.C.O.G.

Dr. R.H.J. Laurence, M.B., B.S. Dr. K.W. Longton, M.B., B.S.

Dr. E.A. Maxwell, B. Med. Sc., M.B., B.S.

Dr. B. Opperman, M.B., B.S., M.Sc. (Anat.), D. (Obst.) R.C.O.G.

Dr. M.R. Page, M.B., B.S., D. (Obst.) R.C.O.G. Dr. J.D. Philpot, M.B., B.S.

Dr. M.G. Quinn, M.B., B.S.

Dr. J.M. Rounsevell, M.B., B.S.

Dr. S.A. Saldanha, M.B., B.S., Dip. (Obst.) R.C.O.G.

Dr. H. Savery, M.B., Ch.B., D. (Obst.) R.C.O.G., M.R.C.G.P.

Dr. C.D.G.L. Shimmin, M.B., B.S., D. (Obst.) R.C.O.G. Dr. S.W. Smith, M.B., B.S., D. (Obst.) R.C.O.G.

Dr. J.R. Thomson, M.B., B.S., D. (Obst.) R.C.O.G.

R.A.C.O.G. (Resigned 1988)
Dr. C.W. Walters, B. Med. Sc., M.B., B.S.

### DENTAL:

**Visiting Dental Officers:** 

Dr. E.B.I. Carlsson, L.D.D.S., B.D.Sc.

Dr. D. Geryga, B.D.Sc.

Dr. R.E. Glover, L.D.D.S., B.D.Sc. Dr. H.E.C. Hilding, L.D.D.S., B.D.Sc.

Dr. K.D. Nunn, L.D.D.S., B.D.Sc.

Dr. R. Robinson, B.D.S. (N.Z.) Dr. R.J. Sanderson, B.D.S.

Dr. S.W. Wilde, B.D.S., U.L. Pool.

### Visiting Oral Surgeon:

Dr. D. Hewson, M.D.Sc., L.O.S., F.R.A.C.D.S., B.D.Sc.

### Orthodontist:

Dr. O.P. Black, M.D.Sc., D.D.S., F.R.A.C.D.S., B.D.Sc.

### **Visiting Orthoptist:**

Mrs. V.J. Jones, Dip. O.B.A.

### Dental Officers:

Dr. R.W. Robertson, L.D.S., B.D.Sc. Dr. M. Silva, B.D.S.

### **DEPARTMENTAL OFFICERS:**

Deputy Director of Medical Services/Accident & **Emergency Supervisor:** 

Dr. D.S. Pedler, M.B., B.S., F.R.A.C.G.P., D. (Obst.) R.C.O.G.

### Radiologists:

Dr. M.C. Perry, M.B., B.S., Dip. Obst., F.R.A.C.R., Dr. E.B. Rafferty, M.B., B.S., F.R.A.C.R., D.D.U.
Dr. J.M. Rogan, M.B., B.Ch., F.R.A.C.R., B.A.O.,
D.M.R.D., F.R.C.R. (London)

### Pathologist:

Dr. E. Pihl, Med. Kand., Med. Lic., Med. Dr., Docent i Pathologi, F.R.C.P.A.

### Regional Geriatrician:

Dr. N. Bayley, M.B., B.S., F.R.A.C.P.

### Director of Palliative Care:

Dr. E. Fairbank, M.B., B.S., F.R.A.C.G.P.

### Director of Intensive Care Unit: Dr. B. Morphett, M.B., B.S., F.R.A.C.P.

# Regional Supervisor Graduate Medical Education: Dr. R.R. Sobey, M.B., B.S., F.R.A.C.P.

### Director of Anaesthetics: Dr. G. Brown, M.B., B.S., F.F.A.R.A.C.S.

### Senior Resident Medical Officers:

Dr. R. Chan, M.B., B.S.

Dr. D. Hope, B.M., D.A.

D. Obst.

Dr. L. Mahalingham, M.B., B.S.

Dr. I. Sutherland, M.B., B.S., D. (Obst.) R.A.C.O.G. Dr. B. Sweeney, M.B., B.Ch., B.A.O., M.R.C.G.P., D.C.H.,

Dr. T. Symmons, M.B., B.S.

Dr. D. Symmons, M.B., B.S.

### Junior Resident Medical Officers:

Dr. C. Cheah, M.B., B.S. Dr. S. Sinha, B.M.

### Interns:

Five Interns on Rotation from The Geelong Hospital every 10 weeks throughout the year.

### **MEDICAL ANCILLARY:**

### Audiologist:

Miss C. Ranford, B. Sc., Dip. (Aud.) (Resigned 21.8.87)

### **Bio-Medical Engineer:**

Mr. R. Bowles, Dip. E.E., B.E. (Elec.)

### Dietitians:

Mrs. S. Baudinette, B.Sc. (Nutrition) Grad. Dip. (Dietetics) Miss T. Galvin, B.Sc. (Nutrition) Grad. Dip. (Dietetics) Miss S. Farrington, B. App. Sc. (Nutrition), Grad. Dip.

### Librarian:

Mrs. J.G. Dalton, T.P.T.C., A.L.A.A.

### Medical Record Administrators:

Miss M. Fahey, Ass. Dip. (M.R.A.), R.M.R.A. Miss M. Paney, Ass. Dip. (M.R.A.), R.M.R.A. Miss C. Dow, B. App. Sc. (Medical Records), R.M.R.A. Miss M. Clowes, B. App. Sc. (Medical Records), R.M.R.A.

### Chief Occupational Therapist:

Mr. R.J. Ziegeler, B. App. Sc. (O.T.), Dip. App. Sc. (P & O) (Resigned July, 1988)

### Occupational Therapists:

Miss S. Scott, B. App. Sc. (O.T.) (Resigned October 1987) Miss J. Gibbs, B. App. Sc. (O.T.) Miss K. Lhuede, B. App. Sc. (O.T.)

### Pathology Laboratory Manager:

Mr. G. O'Brien, F.A.I.M.L.S.

### Medical Scientist In Charge of Biochemistry: Mr. K. Piper, F.I.M.L.S.

### Medical Scientist In Charge of Blood Bank: Mrs. J. Barton, A.I.M.L.S.

Medical Scientist In Charge of Microbiology:

# Mr. D. McKenzie, B. App. Sc., A.A.I.M.L.S., M.A.S.M., C.M.I.A.C., C.T.I.A.C.

Supervisory Medical Technician In Charge of Histology & Morbid Anatomy:

Mr. F.R. Noonan, M.A.F.S.S.

### **Medical Scientists:**

Mr. P.J. Cooper, Dip. App. Sc. (Chemistry), A.R.A.C.I.

Miss M. Fiege, B. App. Sc.

Miss D. Grigg, B.Sc. Miss J. Kline, Cert. App. Sc.

Mrs. J. Lambell, N.Sc.

Mrs. G. Lemmens, B.Sc.

Mr. L. Lycett, B. App. Sc.

Miss J. Pinkard, B. App. Sc. (MT)

Miss J. Roebuck, B. App. Sc.

### Mr. P. Shipp, B.Sc.

Chief Pharmacist: Mr. B. Dillon, B. Pharm, Grad. Dip. Hosp. Pharm.

### Pharmacists:

Mr. N. Ferrier, B. Pharm.

Mrs. B. Hunt, Ph. C. Mr. A.J. Luke, B.Sc., M.Sc., Grad. Dip. Hosp. Pharm.

(Resigned 29.1.88)

Mrs. I. McLean, B. Pharm.

Miss. D. Gleeson, B. Pharm.

Mrs. N. Green, B. Pharm. Mrs. B. Warnock, Ph.C.

### Pharmacist Trainee:

Mr. M. Khoo, B. Pharm.

Chief Physiotherapist: Mr. B. Hoekstra, Dip. Physiotherapy (Neth.) M.A.P.A.

### Physiotherapists:

Mr. S. Burley, B. App. Sc. (Physio), M.A.P.A. (Resigned

Mr. P. Coburn, B. App. Sc. (Physio), M.A.P.A. Mrs. E. Fry, B. App. Sc. (Physio), M.A.P.A.

Miss. S.E. Harrison, M.C.S.P. (Britain)

Miss. M. Hulin, B. App. Sc. (Physio), M.A.P.A.

Miss J. Morriss, M.C.S.P. (Britain) Mr. P. Rowson, B. App. Sc. (Physio), M.A.P.A. (Resigned 30.10.87)

Mr. J. Stangherlin, B. App. Sc. (Physio), M.A.P.A.

### Chief Podiatrist:

Miss J. Nelson, Dip. App. Sc. (Pod.), B. App. Sc. (Pod.)

Mrs. L. Jeffrey, Dip. App. Sc. (Pod.), B. App. Sc. (Pod.) (Resigned February 1988) Miss R. Simpson, Dip. App. Sc. (Pod.), B. App. Sc. (Pod.)

### Chief Radiographer:

Miss M. Stewart, M.I.R.

### Radiographers:

Mrs. M. Cameron, M.I.R., Dip. App. Sc. (Med. Radiography) Mrs. D. Murrell, M.I.R., Dip. App. Sc. (Med. Radiography) Mr. G. Osborne, M.I.R., Dip. App. Sc. (Med. Radiography) Mr. L. Pontonio, M.I.R., Dip. App. Sc. (Med. Radiography)
Mr. T. Sketcher, M.I.R., Dip. App. Sc. (Med. Radiography)

### Sexual Assault Unit Co-ordinator:

Mrs. R. Hellier, B. Soc. Sc.

### Social Workers:

Miss. S. Tuohy, B.A., B.S.W. Mr. A. Mozina, S.E.N., Assoc. Dip. Welfare Studies

### Chief Speech Pathologist:

Miss C.E. Harvey, B. App. Sc. (Speech Pathology)

### Speech Pathologists:

Mrs. J.S. Bayne, B. App. Sc. (Speech Pathology) Miss S. Pretty, B. App. Sc. (Speech Pathology) (Resigned

### NURSING:

Director of Nursing:
Miss K. Taylor, R.N., R.M., Cert. Inf. Diseases, Dip. Nursing Admin., F.C.N.A.

Deputy Director of Nursing:
Miss L. Lindsay, R.N., R.M., B. App. Sc., Advanced Nursing
(N.Admin.), Cert. Neonates/Special Care (U.K.), Cert. Sterilization/Infection Control (Mayfield), F.C.N.A. (Resigned 22.5.88)

Assistant Directors of Nursing:
Mrs. M. Stuchbery, R.N., R.M., Cert. Comm. Hlth. Nsg.,
Dip. App. Sc. (N.Admin.), F.C.N.A.

Miss J. Barton, R.N., R.M., Dip. Hospital Nursing and Unit Management, B. App. Sc., Advanced Nursing (N.Admin.),

### Supervisory Nurses:

Mrs. J. Walsh, R.N., R.M. Mrs. K. McKinnon, R.N., R.M., Cert. Post Basic Theatre, Cert. Infant Welfare, Dip. in Technical Teaching.

### Mrs. E. Goodwin, R.N.

Clinical Resource Nurse: Miss M. Mitchell, R.N., R.M., B. App. Sc. Nursing (Clinical Nursing), F.C.N.A., Cert. Clin. Teach. (W.I.A.E.)

Nursing Project Officer: Mrs. C. Wirtanen, R.N., R.M., B. App. Sc., Advanced Nursing (Education), Dip. Nursing Ed., Cert. of Intensive Care.

### Post-Basic/Inservice Co-ordinator: Miss J. Page, R.N., R.M., Dip. Nursing Ed., F.C.N.A.

Student Enrolled Nurse Co-ordinator: Miss J. Chandler, R.N., R.M., Dip. Nursing Ed., F.C.N.A. (12 months leave of absence from 26.10.87) Mrs. H. Barker, R.N., Dip. Nursing Ed., F.C.N.A.

### **EDUCATION CENTRE:**

### Principal Nurse Teacher:

Miss R. Travers, R.N., R.M., Dip. Nursing Ed., B.A., F.C.N.A. (until 27.6.88)

### Senior Nursing Teacher:

Mr. A. Samfat, R.N., Orthopaedic N. Cert., S.T. Dip. (London) (resigned 25.10.87)

Clinical Instructor:

Mrs. R. Soawyer, R.N. (Resigned 24.1.88)

Nurse Teacher:

Mrs. D. Clapham, R.N., Cert. of Intensive Care.

WARDS AND DEPARTMENTS:

Supervisor, Accident and Emergency Department: Mrs. G. Russ, R.N., Cert. Clin. Teach. (W.I.A.E.)

Supervisor, Operating Theatre:
Mr. W. Horne, R.N., Cert. Post Basic Theatre, Cert. Sterilization/Infection Control (Mayfield), Cert. Clin. Teach.

Assistant Supervisors, District Nursing Service:

Miss P. Pither, R.N., R.M., (leave of absence from 16.5.88) Mrs. M. Stevens, R.N., R.M., Cert. Stomal Therapy (Mayfield)

Supervisor, Night Duty:

Miss J. Davidson, R.N., R.M., Cert. Clin. Teach. (W.I.A.E.)

**CHARGE NURSES:** 

Miss D. Walter, Ward 1 - R.N., R.M., Cert. Critical Care (Resigned 21.1.88)

Mr. D. Weeks, Ward 1 - R.N., Cert. Critical Care.

Miss N. Foran, Ward 2 - R.N., Cert. Clin. Teach. (W.I.A.E.) Mrs. S. Morrison, Ward 3 - R.N., Cert. Clin. Teach (W.I.A.E.) Miss H. Kenna, Ward 4 - R.N., Cert. Intensive Care, Cert. Critical Care, B. App. Sc.

Mrs. I. Watts, Ward 5 - R.N., R.M., Cert. Clin. Teach.

Mrs. L. Blake, Ward 6 - R.N., Cert. Clin. Teach. (W.I.A.E.) Miss R. McLeod, Ward 7 - R.N., R.M., Dip. App. Sc./Comm. Hlth., Maternal & Child Hlth., Cert. Clin. Teach. (W.I.A.E.) Miss H. Marriott, Ward 8 - R.N., Cert. Post Basic Rehab.,

Cert. Clin. Teach. (W.I.A.E.) Mrs. R. Ashness, Rehabilitation Unit and Continence Advisor, R.N., Cert. Clin. Teach. (W.I.A.E.)

Infection Control Nurse:

Mrs. S. Lindsay, R.N., Cert. Sterilization/Infection Control (Mayfield), Cert. Clin. Teach. (W.I.A.E.)

Stomal Therapist:

Mrs. A. McMahon, R.N., Cert. Stomal Therapy (Mayfield), Cert. Clin. Teach. (W.I.A.E.)



Radiographer Mrs. Danna Murrell performs a mammogram examination to locate a breast lump.

Diabetic Educator:

Miss M. Gibson, R.N., R.M., Cert. Clin. Teach. (W.I.A.E.)

CORIO HOUSE

Director of Nursing: Mrs. J. W. Johnson, R.N.

### **ADMINISTRATION:**

Finance Manager:

Mr. I. Barton, AASA, CPA, Dip. Bus. (WIAE), BHA, (U. N.S.W.), AHA, CHA.

Associated Hospitals Manager: Mr. P.G. Eldridge, LHA, AIBA, AIMM, JP (S.A.).

Systems Officer:

Mr. W.A. McKinnis.

Personnel Officer:

Mr. I.W. Fawcett

Engineer:

Mr. L. Ryan, Dip. Eng. (Elect.), R.M.I.T., Graduate Member Institute Engineers Australia, Corporate Member IHE.

Food Services Manager:

Mr. F.J. Kelly, A.F.C.I.A., Dip. Hotel-Motel Man., Cert. Housekeeping Admin. (Resigned 24th July, 1988)

Linen Services Manager:

Environmental Services Manager:

Mr. J.L. Holmes

Supply Officer:

Mr. W. Hall

Safety & Security Co-Ordinator:
Mrs. S. Watt, R.N., R.M. Safety Officer Certificate, Hospital Security Officer Certificate.

Audio Visual Producer/Publicity Officer:

Mr. R. McK. Moore, MIR, DMR.



Regional Geriatrician Dr. Noel Bayley with Mrs. Natalie Cooper, Coordinator of the South West Geriatric Assessment Team.

# **Warrnambool & District Base Hospital**

**FINANCE** REPORT 1987/88

### **WARRNAMBOOL & DISTRICT BASE HOSPITAL**

# **Operating Fund**

### STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 30th JUNE, 1988

\$	1987	\$	INCOME	\$	1988	\$
14,666,225		- 1	Government Grants — Ordinary	14,907,276		
260,200			Workcare	319,682		
9,720			C.L.S.	102,001		
367,725			Dist. Nursing	343,623		
154,137			Insurances	159,785		
,			HCS Computer			
33,365			Costs	33,233		
2,016,121			Patient Fees	2,169,304		
855,248			Fee Sharing Medical	910,453		
41,126			Staff Meals and Accommodation	27,222		
10,320	1	8,414,187	Other	11,459		18,984.038
			EXPENDITURE	The same of		
3,096,342			Administration and Clerical	3,487,231		
3,894,256			Hotel and Allied Services	3,926,530		
3,282,775			Medical Support	3,437,022		
1,378,047			Medical	1,634,177		
4,602,353			Nursing General Wards	4,833,019		
801,050			Operating Theatre	1,032,682		
2000 CONT. T. T. T. T.			Emergency and			
891,653			Outpatient Department	783,865		
408,680			District Nursing	390,756		
			Education and Training	299,490		
364,897			Day Hospital	396,703		
364,897 436,623			Non Operating	119,075		20,340,55
	1	9,327,070	Non Operating	113,073		20,040,00

### SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 30th JUNE, 1988.

Source of Funds: Increase in Liabilities: —Bank Account —Trade Creditors —Accrued Expenses	\$ 381,807 57,036 70,979	509,822	
Increase in Provisions not needing cash — Long Service — Bad Debts — Depreciation  Prior Year Deficit — H.D.V. Grant — Hospital Funded	122,265 (5,397) 325,431 563,242	<u>442,299</u> <u>563,242</u>	1,515,363
Application of Funds: Net Deficit for the Year		1,356,512	
Increase in Assets — Stores	66,425 32,572 59,854	158,851	1,515,363

### **WARRNAMBOOL & DISTRICT BASE HOSPITAL**

### **CONSOLIDATED BALANCE SHEET AS AT 30th JUNE, 1988**

\$	1987	TOTAL FUNDS	\$	1988	\$
	11,209,720	These Funds are represented by:			11,521,848
		CURRENT ASSETS			
845,537 630,622 95,368 278,760		Notes Cash Patient Fees Outstanding Other Debtors 1(c) Stores on Hand	930,900 742,967 266,077 343,842		
	1,850,287	Total Current Assets			2,283,786
		CURRENT LIABILITIES			
794,642 237,307 23,790 1,026,392 51,546 972,952		Bank Overdraft Creditors Accrual — Salaries & Wages 1(e) — Annual Leave 1(e) — Accrued Days Off Provision for 1(e) — Long Service Leave	1,176,449 294,343 92,633 1,032,859 47,215		
	3,106,629	Total Current Liabilities			3,738,715
	(1,256,342)	Excess of Current Liabilities  Over Current Assets			(1,454,929)
	138,216	1(f) Investments			20,575
5.536,946 (1,296,319)		1(d) Fixed Assets Plant and Equipment Less Provision for Depreciation	6,255,449 1,668,947		
4,240,627 8,487,219	12.727.846	Land and Buildings	4,586,502 8,748,332		13,334,834
	(400,000)	Long Term Liability Loan from Corio House			(378,632)
	11,209,720	Net Assets			11,521,848

### **WARRNAMBOOL & DISTRICT BASE HOSPITAL**

### ANALYSIS OF BALANCE SHEET AS AT 30th JUNE, 1988.

			Purpose	
Accumulated Fund (Deficit)	\$	\$	\$	\$
as at 1.7.87	11,209,720	(2,478,572)	734,931	12,953,361
Prior Year Deficit Reimbursed	563,242	563,242	0	0
Provisions for Depreciation	0	325,431	47,197	(372,628)
Net Movement	(251,114)	(1,416,366)	40,587	1,124,665
Accumulated Fund (Deficit) as at 30.6.88	11,521,848	(3,006,265)	822,715	13,705,398
REPRESENTED BY:				
Current Assets:				
Cash at Bank	930,900	0	560,336	370,564
Patient Fees Outstanding	742,967	399,319	343,648	0
Other Debtors	266,077	0	266,077	0
Stores on Hand	343,842	333,131	10,711	0
Total Current Assets	2,283,786	732,450	1,180,772	370,564
Current Liabilities:				
Bank Overdraft	1,176,449	1,176,449	0	0
Creditors	294,343	294,343	0	0
Accrual Salaries & Wages	92,633	92,633	0	0
Annual Leave	1,032,859	1,032,859	0	0
Provisions — Long Service Leave	1,095,216	1,095,216	0	0
— Accrued Days Off	47,215	47,215	0	0
Total Current Liabilities	3,738,715	3,738,715	0	. 0
Net Current Assets (Liabilities)	(1,454,929)	(3,006,265)	1,180,772	370,564
Investments:	20,575	0	20,575	0
Fixed Assets:				
Land and Buildings	8,748,332	0	0	8,748,332
Plant and Equipment	6,255,449	0	0	6,255,449
Less Provision for Depreciation	(1,668,947)	0	0	(1,668,947)
Long Term Liability: Loan from Corio House	(279 622)	0	(279 622)	0
Loan from Corio frouse	(378,632)	0	(378,632)	0
Net Assets (Liabilities)				
as at 30.6.88	11,521,848	(3,006,265)	822,715	13,705,398

The accompanying notes form part of these accounts.

### **WARRNAMBOOL & DISTRICT BASE HOSPITAL**

### NOTES TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 30th JUNE, 1988

1. Summary of significant accounting policies.

Set out below are the significant accounting policies adopted by the Hospital in the preparation of the accounts for the year ended 30th June, 1988. The accounting policies have been consistently applied unless otherwise stated.

- (a) Accrual Accounting.
  - The accrual method of accounting has been adopted in the preparation of these accounts.
- (b) Historical Cost.

  The accounts have been prepared in accordance with the historical cost convention and have not been adjusted to take account of the current cost of specific assets or their impact on the operating results.
- (c) Stores on Hand. Stores on hand as shown in the balance sheet are recorded at the lower of cost and net realizable value. Cost is determined principally by the averaging method.
- (d) Depreciation.

  Depreciation has been provided on Plant and Equipment with a historical cost greater than \$2,000 utilizing the straight line method.
- (e) Employee Benefits.

  Provision is made in respect of liability for Long Service Leave, Annual Leave and Accrued Days Off. Long Service Leave has been provided for all employees with 10 years continuous service. The amount has been shown as a Current Liability, notwithstanding that some portion may not be due and payable within 12 months. Annual Leave has been provided for all employees based on service including the current year.
- (f) Investments. Investments held by the Hospital are shown in the Balance Sheet at cost.
- 2. Patient Fees Outstanding.
  The amount shown in the Balance Sheet is net realizable value after providing for doubtful debts:

  1987
  641,122 Patient Fees Outstanding.
  10,500 Less provision for doubtful debts.
  5,103
  630,622
- 3. Endowment Fund.
  In compliance with Health Department Victoria policy these funds have been included with Special Purpose Funds

### **WARRNAMBOOL & DISTRICT BASE HOSPTIAL**

### STATEMENT OF RESPONSIBLE ACCOUNTING OFFICER

I, IAN JOHN BARTON, FINANCE MANAGER, being the Officer responsible for the preparation of the accompanying Accounts comprising Balance Sheets, Statement of Income and Expenditure, Explanatory Notes and supplementary information of WARR-NAMBOOL & DISTRICT BASE HOSPITAL for the year ended 30th June, 1988, state that, to the best of my knowledge and belief, such Accounts have been prepared in accordance with the requirements of the Health Department Victoria so as to give a true and fair view of the Institution's financial affairs as at the 30th June, 1988, and of the results of its financial operations for year ended at that date.

Warrnambool 31st August, 1988 I.J. BARTON, Dip. Bus., A.A.S.A. C.P.A., B.H.A., A.H.A., C.H.A. FINANCE MANAGER.

### STATEMENT OF BOARD OF MANAGEMENT

The Balance Sheet, Statement of Income and Expenditure, Statements of Receipts and Payments, Explanatory Notes and supplementary information of WARRNAMBOOL & DISTRICT BASE HOSPITAL to the best of our knowledge and belief, have been prepared in accordance with the requirements of the Health Department Victoria so as to give a true and fair view of the Institution's financial affairs as at the 30th June, 1988, and of the results of its financial operations for the year ended at that date.

We also certify that to the best of our knowledge and belief all Government grants have been used solely for the purpose of the grant and have not been transferred to other funds or accounts for non approved purposes.

By resolution of Board of Management held 22nd September, 1988.

A. ROWE

Acting Chief Executive Officer.

E.R. NORTHEAST, Honorary Treasurer.

S. CARROLL, President.

# AUDITORS REPORT WARRNAMBOOL & DISTRICT BASE HOSPITAL

We have audited the financial statements being the Balance Sheet, Statement of Income and Expenditure and Supplementary Information in accordance with Australian Auditing Standards.

In our opinion, the financial statements present fairly in accordance with Australian Accounting Standards the financial position of Warrnambool & District Base Hospital as at 30th June, 1988, and the results of its operations for the year then ended and comply with the requirements of the Health Department Victoria.

The accounting and other records examined by us have been properly maintained. Dated 31st August, 1988

COFFEY, HUNT & CO. CHARTERED ACCOUNTANTS

### **CENTRAL LINEN SERVICE**

### Statement of Income and Expenditure for the Year Ended 30th June, 1988

EXPENDITURE	1986/87	1987/88	86/87	87/88
	\$	\$	Cents	Cents
OPERATING			per kg	per kg
C.L.S. SERVICE				
Wages	501,469	387,827	56.01	44.76
Operating Materials	48,473	60,096	5.41	6.94
Steam	22,713	25,096	2.54	2.89
Electricity Parls company Linear	7,840	5,879	.88	.68
Replacement Linen Depreciation/Replacement	95,909 66,060	103,824 59,424	$10.71 \\ 7.38$	11.98 6.86
Maint. Materials	32,283	33,599	3.61	3.88
TOTAL C.L.S. SERVICE	774,747	675,745	86.54	77.99
MENDING/MANUFACTURING:	APPEND AND STREET			
Wages	22,027	33,937	2.46	3.92
Materials	0	50	.00	.01
Depreciation/Replacement	456	456	.05	.05
TOTAL MENDING/MANUFACTURING	22,483	34,443	2.51	3.98
TRANSPORT				
Wages	38,541	36,476	4.30	4.21
Fuel	12,501	10,184	1.40	1.17
Maint. Materials	12,928	7,954	1.44	.92
Insurance/Registration	1,881	2,915	.21	.34
Depreciation/Replacement	9,456	17,580	1.06	2.03
TOTAL TRANSPORT	75,307	75,109	8.41	8.67
ADMINISTRATION				
Wages	28,251	64,104	3.16	7.40
Canteen	1,348	1,500	.15	.17
L.S.L.	40,851	21,497	4.56	2.48
Workcare	16,182	17,675	1.81	2.04
Superannuation	10,161	19,716	1.13	2.28
Sundry Emight Bassage	11,171	25,749 0	1.25	2.97
Freight Recovery	(8,915)		(1.00)	.00
TOTAL ADMINISTRATION	99,049	150,241	11.06	17.34
TOTAL OPERATING EXPENDITURE	971,586	935,538	108.52	107.98
NON-OPERATING EXPENDITURE Early Retirement Scheme	0	95,462		
	•	****		
	971,586	1,031,000		
KILOGRAMS PRODUCED	895,282	866,405		
INCOME				
Service Charges	886,605	884,065	99.03	102.04
Collective Buy Subsidy	9,720	0	1.09	.00
Sundry	$7,164 \\ 0$	3,360	.80	.39
Special Government Grant TOTAL INCOME	903,489	102,001	100.92	11.77
		989,426	A A STATE OF THE S	114.20
PROFIT/(LOSS)	(68,097)	(41,574)	(7.60)	(4.80)

# **CENTRAL LINEN SERVICE**

The Central Linen Service processed a total of 866,405 kilograms of linen at an average operating cost of 107.98 cents. The 28 staff members employed in the Central Linen Service process, repair and deliver the linen requirements to 23 hospitals/agencies with 1042 beds in the Corangamite Region.

1988	308,407			575,592			1,065,332	1,949,331
15	158,407 150,000		111,773	379,135 84,684		308,595 687,116	69,621	
87	497,633			542,994			821,789	1,862,416
1987	87,633		96,402	337,176 109,416		308,595 443,573	69,621	
ASSETS RESERVE FUND	Cash at Bank Investments	CURRENT ASSETS	Sundry Debtors	Stock on Hand: Linen In Use Bulk Linen		FIXED ASSETS  Land & Buildings  Laundry Plant	Motor Vehicles & Transport Equip.	
		293,407		200,928			1,454,996	1,949,331
1988	210,302	83,105		144,422 56,506		1,496,570 (68,098) (41,574) (109,672)	(68,098) (41,574) (41,574) 1,454,996	
		497,633		153,716			(68,098) 1,211,067	1.862,416
1987						1,279,165		
	370,644	126,989	ý	96,530		13,510 (68,098) (54,588)	13,510 (68,098)	
LIABILITIES	RESERVE FUND Provision for Depreciation Replacements	Service Leave	CIMPENTITABILITIES	Bank Overdraft Accrued Expenses	CAPITAL ACCOUNT	Capital Account Opening Surplus/(Deficit) Less Deficit for year Accumulated Deficit	Less 1 ransfer to Capital A/c Balance Carried Forward	

# **AUDITORS REPORT**

The accounting and other records examined by Dated 31st August, 1988. WARRNAMBOOL & DISTRICT BASE HOSPITAL CENTRAL LINEN SERVICE

CHARTERED ACCOUNTANTS

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### **CORIO HOUSE**

### **OPERATING FUND** STATEMENT OF RECEIPTS AND PAYMENTS From 1st July, 1987 to 30th June, 1988

PAYMENTS	\$	RECEIPTS	\$
Salaries and Wages Administrative Dietary Housekeeping Linen, Laundry and Sewing Power, Lighting and Heating Maintenance Medical and Surgical	947,864 53,381 98,563 21,163 71,051 15,846 10,746 18,202	Government Grants and Payments Patients Fees C'wealth Nursing Home Benefits Deficit for Period	0 432,307 769,520 34,989
	1,236,816		1,236,816

### RECEIPTS AND PAYMENTS EXPRESSED AS PORTIONS OF ONE DOLLAR

PAYMENTS	%	RECEIPTS	%
Salaries and Wages Administrative Dietary Housekeeping Linen, Laundry and Sewing Power, Lighting and Heating Maintenance Medical and Surgical	76.64 4.32 7.97 1.71 5.74 1.28 .87	Government Grants and Payments Patients Fees C'wealth Nursing Home Benefits Deficit for Period	.00 34.95 62.22 2.83
	100.00		100.00

### **AUDITORS REPORT CORIO HOUSE**

We have audited the financial statements being the Balance Sheet, Statement of Balances, Statement of Receipts and Payments and Supplementary Information in accordance with the Australian Auditing Standards.

In the published financial statements, the hospital has not adopted accrual accounting. This is a depature from a statement of accounting standards issued by the Institute of Chartered Accountants in Australia and Australian Society of Accountants.

In our opinion, subject to the foregoing, the financial statements present fairly in accordance with Australian Accounting standards the financial position of Corio House as at 30th June, 1988, and the results of its operations for the year then ended and comply with the requirements of the Health Department Victoria.

The accounting and other records examined by us have been properly maintained.

Dated 31st August, 1988

COFFEY, HUNT & CO. CHARTERED ACCOUNTANTS.

### **CORIO HOUSE**

# OPERATING FUND STATEMENT OF BALANCES AS AT 30th JUNE, 1988

LIABILITIES	1987 \$	1988 \$	ASSETS	1987 \$	1988 \$
Bank Overdraft Operating Fund	75,189	107,885	Operating Fund Balance Cash in hand Cash at Bank	75,089 100	107,785 100
operating I am	75,189	107,885		75,189	107,885
	SUPP	LEMENTA	RY INFORMATION		

	1987 \$	1988 \$
Sundry Debtors	2,273	9,799
Patients Fees Outstanding	2,561	52
Accrued Income	74,679	65,117

### SPECIFIC PURPOSE FUND BALANCE SHEET AS AT 30th JUNE, 1988

Ψ	\$
Investments 2,42	2,723
2,42	2,723
	Investments 2,422 2,422

### BALANCE SHEET (CAPITAL FUND) AS AT 30th JUNE, 1988

LIABILITIES	1987 \$	1988	ASSETS	1987 \$	1988 \$
Fund Balance	797,322	808,378	Cash at Bank Loan to Warrnambool &	117,261	149,684
			District Base Hospital	400,000	378,632
			Land and Buildings	181,395	181,396
			Plant and Equipment	98,666	98,666
	797,322	808,378		797,322	808,378

### **CORIO HOUSE**

### **COMPARATIVE STATEMENT FOR PAST FIVE YEARS**

RECEIPTS	1983/84 \$	1984/85 \$	1985/86 \$	1986/87 \$	1987/88 \$
Government Grants Patient Fees (Inc. Nursing Home Benefits) Deficit	100 1,003,408	100 1,066,077	400 1,134,261	0 1,162,621 75,308	0 1,201,827 34,989
TOTAL	1,003,508	1,066,177	1,134,661	1,237,929	1,236,816
PAYMENTS					
Salaries and Wages Administrative Dietary Housekeeping Linen, Laundry and Sewing Power, Lighting and Heating Maintenance Medical and Surgical Surplus	738,197 25,838 55,587 15,897 57,107 16,354 11,143 15,502 67,883	778,411 32,335 98,599 26,499 61,631 16,326 22,795 17,146 12,435	827,650 42,087 98,442 22,294 72,113 15,420 21,976 15,414 19,265	938,586 50,859 98,525 21,178 78,067 17,492 15,055 18,167	947,864 53,381 98,563 21,163 71,051 15,846 10,746 18,202
TOTAL	1.003,508	1.066.177	1.134,661	1,237,929	1,236,816
STATISTICAL					
Number of Inpatients Accommodated Daily Average Accommodated Average Daily Bed Cost (\$) Average Cost per Patient Accommodated (\$)	58 44.56 57.37 16,131	56 44.69 64.60 18,817	58 44.91 68.03 19,231	59 44.92 75.50 20,982	63 44.89 75.29 19,632

### **DONATIONS** 1987-88

3YB CYCLE RELAY RIDE	1,041.50	BILL DALTON FEATURE FLOORS	3
A.N.Z. BANK GROUP LTD.	100.00	PTY. LTD.	50.00
A.W.M.	50.00	DALTON, Mr. & Mrs. Bruce	10.00
ABERNETHY, Misses E.D. & G.	10.00	DALTON, Mr. John	10.00
ABRAHAM, Mr. A.	10.00	DAVINAS COIFFURE	20.00
ABRAHAM, Mr. Peter	10.00	DAWSON, Mr. & Mrs. D.	10.00
ABRAHAM, Tom & Miss V.	20.00	DAY, Mrs. A.L.	20.00
ALDERDICE PTY. LTD.	50.00	de LITTLE, Mrs. M.	50.00
ALLANSFORD HOTEL	20.00	DODDS, Mrs. L.B.	50.00
ALTMANN, Mrs.	15.00	DOUGLAS, Miss H.M.	10.00
ANDERSON, Estate of J.W.	180.00	DRAGON INN	50.00
ANDERSON, Mr. & Mrs. G.	10.00	DRAKE, Mr. & Mrs. Bernie	20.00
ANDERSON, Mr. & Mrs. Alan M.	15.00	DRAKE, Mr. & Mrs. A.G.	50.00
ANDERSON, Mr. J.F.	20.00	DRAKE, Mr. & Mrs. Henry	10.00
ANSCOMBE, Mrs. E.	10.00	DUMESNY, Mr. & Mrs. S.W.	25.00
ARDLIE, Misses D. & A.	20.00		
ARNOTT-BROCKHOFF-GUESTS		ECHO SNACK BAR	10.00
PTY. LTD.	25.00	EVINMERO PTY. LTD.	10.00
ATKIN, Mrs. T.	10.00		
ATKIN, MIS. T.	10.00	FARY, W.A. & A.A.	50.00
B.P. RESTAURANT	10.00	FAYE PRENTICE INTERIORS	20.00
BAILEY, Mrs. G.E.	10.00	FERRIER, Mr. & Mrs. J.	
BALLINGER, Mrs. E.J.	50.00	& Family	20.00
BARHAM, Mr. Bob	250.00	FISH, Patricia	50.00
BARTON, Mr. & Mrs. Ron	25.00	FLAHERTY'S MILK BAR	10.00
BATTEN, Mrs. A.	10.00	THE FAMILY OF THE LATE	
BATTEN, Sandra	30.00	SIR FLETCHER JONES	
BEAVIS, Miss A.E.	15.00	& STAFF	2,000.00
BENNETT & McMAHON	200.00	FOLEY, P.W. & B.	10.00
BILLINGS, Mrs. M.	20.00	FORBES, Mr. & Mrs. L.G.	100.00
BILLINGTON, W. & M.	20.00	FORD, Louise	12.00
BIRD, Mrs. L.	30.00	FOSTER, June	20.00
BLACK MAGIC SPORTS WEAR	20.00	FOSTER, Mrs.	10.00
BLACKNEY, Mr. & Mrs. R.W.	25.00	FRENCH & McLAREN	200.00
BLAIN, G.L. & E.J.	40.00	FURNISS, J.	20.00
BLAKE, Mr. & Mrs. Roy	50.00		20.00
	50.00	GALLAGHER, Miss A.	10.00
BOND, L.	15.00	GERSCH, Mr. L.	15.00
BOYLE, Miss M.F.	25.00	GILBERT, Mr. & Mrs. Larry	20.00
BOYLE, Mr. C.	14.00	GILES, Miss A.	50.00
BOYLE, Mrs. Lillian	20.00	GOLDSTRAW, Mr. & Mrs. David	50.00
BROCK, Mr. & Mrs. Basil	10.00	GOLDSTRAW, Mrs. Doris	50.00
BRUNTON, Mrs. F.J.	20.00	GOODWIN, Sister Edna	20.00
BRYCE, Mrs. E.	10.00	GORDON, Estate of John Frederick	1,400.00
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To ensure that the hospital continues to provide high quality care, we seek your financial support to purchase new and improved equipment and assist in the improvement of facilities.

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